



COLLEGE OF  
**Optometrists**  
OF ONTARIO

**COUNCIL MEETING**

**FRIDAY DECEMBER 4, 2020  
AT 9:00 A.M.**

**(PUBLIC INVITED TO ATTEND)**

**VIRTUAL MEETING**

# COUNCIL AGENDA

Friday, December 4, 2020 | 9:00 a.m.

Virtual Meeting

| Item  | Item Lead   | Time (mins) | Action Required | Page No. |
|---|-------------|-------------|-----------------|----------|
| 1. Call to Order/Attendance                                   | P. Quaid    | 1           | Decision        | 5        |
| 2. Adopt the Agenda   | P. Quaid    | 1           | Decision        | 5        |
| a. Conflict of Interest Declaration                           |             |             |                 |          |
| 3. Consent Agenda   | P. Quaid    | 10          | Decision        | 5        |
| PART 1 - Minutes of Prior Council Meetings                    |             |             |                 |          |
| a. September 25, 2020   |             |             |                 | 6        |
| b. October 15, 2020   |             |             |                 | 20       |
| c. November 5, 2020   |             |             |                 | 24       |
| d. November 23, 2020  |             |             |                 | 27       |
| e. Motions and Actions Items Arising from the Minutes         |             |             |                 | 30       |
| PART 2 - Reports  |             |             |                 |          |
| a. Committee Reports  |             |             |                 |          |
| i. Executive Committee  |             |             |                 | 33       |
| ii. Quality Assurance:  |             |             |                 |          |
| a) QA Panel   |             |             |                 | 34       |
| b) CP Panel   |             |             |                 | 36       |
| iii. ICRC   |             |             |                 | 38       |
| iv. Registration  |             |             |                 | 39       |
| v. Governance/HR Committee                                    |             |             |                 | 40       |
| vi. Audit/Finance/Risk Committee                              |             |             |                 | 41       |
| 4. University of Waterloo Presentation                        | S. Woo      | 30          | Presentation    | 45       |
| 5. Registrar's Report   | I. Teich    | 60          | Presentation    | 45       |
| <b>10: 45 a.m. – Morning Break</b>                            |             | <b>15</b>   |                 |          |
| 6. QA Subcommittee: QA Program Redevelopment Project Overview | E. Pekilis  | 45          | Presentation    | 45       |
| 7. Motions brought forward by committees:                     |             |             |                 |          |
| a. QA Subcommittee: Continuing Education Policy               | E. Pekilis  | 10          | Decision        | 47       |
| b. Registration Committee: IGOEE Fund                         | W. Ulakovic | 20          | Decision        | 59       |
|   | 2           |             |                 |          |

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|--|-----------|----|-----------------|----|
|  |           |    |                 |    |
| c. Audit/Finance/Risk Committee: Expense Policy      | B. Kassir | 20 | Decision        | 60 |
| d. Audit/Finance/Risk Committee: 2021 College Budget | B. Kassir | 20 | Decision        | 72 |
| 8. List of Acronyms                                  |           |    | For Information | 78 |
| 9. Dates of Upcoming Council Meetings                |           |    |                 |    |
| a. January 2021 - TBA                                |           |    |                 |    |
| b. Friday, March 26, 2021                            |           |    |                 |    |
| c. Friday, June 18, 2021                             |           |    |                 |    |
| d. Friday, September 17, 2021                        |           |    |                 |    |
| e. Friday, December 10, 2021                         |           |    |                 |    |
| 10. Adjournment (approx. 12:55 p.m.)                 | President |    | Decision        |    |
|  |           |    |                 |    |



## **Vision and Mission**

**Vision: A leading regulator focused on safe eye care and progressive practice.**

**Mission: To regulate Ontario's optometry profession in the public interest.**

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# 1 -3 / INTRODUCTION

1. Call to Order/Attendance
2. Adopt the Agenda
  - a. Conflict of Interest Declaration
3. Consent Agenda
  - PART 1 - Minutes of Prior Council Meetings
    - a. September 25, 2020
    - b. October 15, 2020
    - c. November 5, 2020
    - d. November 23, 2020
    - e. Motions and Actions Items Arising from the Minutes
  - PART 2 - Reports
    - a. Committee Reports
      - i. Executive Committee
      - ii. Quality Assurance:
        - A. QA Panel
        - B. CP Panel
      - iii. ICRC
      - iv. Registration
      - v. Governance/HR Committee
      - vi. Audit/Finance/Risk Committee



**College of Optometrists of Ontario  
Council Meeting  
Sept. 25, 2020  
DRAFT #1**

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**Attendance:**

|                       |                       |
|-----------------------|-----------------------|
| Dr. Patrick Quaid     | Mr. Bashar Kassir     |
| Dr. Richard Kniaziew  | Mr. Howard Kennedy    |
| Ms. Suzanne Allen     | Dr. Lindy Mackey      |
| Ms. Kathryn Biondi    | Dr. Annie Micucci     |
| Dr. Linda Chan        | Dr. Christopher Nicol |
| Dr. Lisa Christian    | Mr. Narendra Shah     |
| Mr. Ravnit Dhaliwal   | Dr. William Ulakovic  |
| Dr. Camy Grewal       | Dr. Marta Witer       |
| Ms. Winona Hutchinson |                       |

**Staff:**

|                                      |                     |
|--------------------------------------|---------------------|
| Mr. Ira Teich, Interim Registrar/CEO | Ms. Deborah McKeon  |
| Mr. Edward Cho                       | Ms. Eden Tsafaroff  |
| Ms. Hanan Jibry                      | Mr. David Wilkinson |
| Ms. Mina Kavanagh                    | Ms. Bonny Wong      |
| Ms. Amber Lepage-Monette             |                     |

**Guests:**

Mr. Kim Allen, CEO, Optometry Examining Board of Canada  
Ms. Julia Martin, Legal Counsel

- 1 **1. Call to Order:** P. Quaid called the meeting to order at 9:04 a.m. welcoming all attendees and guests.  
2  
3 **2. Adoption of the Agenda:** A draft agenda was circulated prior to the meeting. B. Kassir asked to add an  
4 agenda item regarding the job action policy, specifically discussing a Toronto Star interview from Aug.  
5 11.  
6  
7 Moved S. Allen and seconded by W. Hutchinson **to adopt the agenda.**  
8 **Motion carried**  
9  
10  
11 **a. Conflicts of Interest:** P. Quaid asked Council members if anyone had a conflict of interest with any  
12 item on the day's agenda.  
13  
14  
15 **3. Adoption of the Consent Agenda:** A draft consent agenda was circulated prior to the meeting. The  
16 following items were included in the consent agenda:

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PART 1 - Minutes of Prior Council Meetings

- a. June 25, 2020
- b. July 27, 2020
- c. Motions and Actions Items Arising from the Minutes

PART 2 - Reports

- b. Committee Reports
  - a. Executive Committee
  - b. Quality Assurance:
    - i. QA Panel
    - ii. QA Subcommittee
    - iii. CP Panel
  - c. ICRC
  - d. Registration
  - e. Discipline
  - f. Governance/HR Committee
  - g. Audit/Finance/Risk Committee

P. Quaid explained the process for the consent agenda. P. Quaid asked to pull out the QA Panel report, A. Micucci asked to pull out the Governance/HR report.

A Micucci noted that the Governance/HR report is routinely pulled out of the consent agenda to discuss the Council Meeting Feedback survey results. For this report, most of the feedback related to by-law amendments, which will be discussed along with that motion.

Two additional updates from Governance/HR: First, the Registrar Recruitment Subcommittee has an initial target date of January 1 for a new registrar to be in place. The committee requires a public member who is not on the Executive Committee; N. Shah agreed to Chair the committee. The subcommittee plans to meet shortly after the Sept. 30 deadline for request for proposals.

The second item: B. Kassir has raised the issue of potentially making Executive Committee meetings open to the public. Governance/HR Committee discussed the issue and felt it wasn't in the public's best interest to open these meetings. It is suggested that Council discuss the frequency with which Executive ought to report to Council.

B. Kassir explained that the Executive Committee may have been meeting on issues that are not urgent and on a frequent basis, which is not in line with the committee's purpose. B. Kassir felt that if Council is reviewing Executive minutes, they should be made available to the public as well. In addition, several of the Executive meetings over the summer appear to be undocumented. Regulation is moving in the direction of having Executive Committee meetings open - the College would be leading in this area if it did so.

It is noted that Executive is composed of Council members elected to their position. Council questions if Executive can make decisions without Council being informed. The question is also raised as to the frequency of communication and sharing Executive minutes – rather than a quarterly or ad hoc basis, the minutes should be shared in a timelier manner, within days of Executive meeting.

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It was also noted that Council should be informed if the Executive Committee needs to vote on an item on Council's behalf.

P. Quaid noted that for instances where meetings have no minutes, it is because the meeting addressed confidential issues related to personnel and that Council received legal advice to that effect.

Council noted some committees require privacy as they handle public health information. If one committee is made open, would that require a change in policy for all committees?

B. Kassir noted that if Council does not want to make the Executive Committee open, it should seek interpretation from the Ministry.

The item is closed to further discussion.

P. Quaid raised a question about the QA report on page 17 of the briefing materials regarding the deferral of practice assessments.

L. Chan noted that, while practitioners are back to practice, the Vision Institute is not interested in doing practice assessments at this time. Practice assessments involve extended exposure to patients; not all optometrists are comfortable with this during COVID-19. B. Wong is engaged in ongoing conversations with the Vision Institute and will report back following the Oct. 9 meeting.

#### **4. Registrar | CEO Report**

I. Teich provided the Registrar's Report, in the form of a PowerPoint presentation, discussing recommendations he will be making before leaving the College, including enhanced staff support of committees, enhanced decision-making in Council and committees, and Council and committee training. Staff representing operational departments were invited to present updates.

M. Kavanagh provided highlights from Inquiries and Complaints, including a snapshot of COVID-19-related inquiries from the public between March and September 2020. The most prevalent inquiries related to mandatory testing and fees, specifically OCT and retinal imaging.

Many people with COVID-related inquiries did not want to submit formal complaints as they wanted a timelier resolution. The department has therefore engaged in early resolutions methods.

The emergency order that affected investigations was revoked on September 14, allowing investigations to move forward.

H. Jibry provided an update on Registration, outlining processes during COVID-19, including remote jurisprudence, online registration, and electronic candidate notifications.

C. Nicol asked about the issue of former member B. Wahab, whose licence was removed in July.

109 H. Jibry noted that registration processes have been updated to ensure the College confirms registration  
110 with other jurisdictions and that documentation is not falsified.

111  
112 E. Tsafaroff provided an update on the College’s return to work plan for College staff, which involves  
113 both coordination with building management on issues such as ventilation adjustments, air quality  
114 testing, and enhanced cleaning, as well as College measures such as screening and liability waivers, body  
115 temperature checks, capacity on staffing numbers in the physical office environment, sneeze guards for  
116 reception, and personal protective equipment.

117  
118 B. Wong spoke to the Quality Assurance program, providing an overview of practise assessments in  
119 2020. Although assessments were on hold under Directive #2, they resumed in June.

120  
121 Few optometrists requested to delay the Continuing Education (CE) requirements; by July, most had met  
122 the requirements for this CE period. The College will work with Association of Regulatory Boards of  
123 Optometry for random audits and College staff will perform the deficiency audit.

124  
125 D. McKeon provided an overview of changes to financial processes since starting with the College,  
126 including the move to bring the accounting database and payroll in-house and online, to move accounts  
127 payable online, and a revised budget process with input from all departments, among other changes.

128  
129 I. Teich provided a brief overview of the Ministry of Health’s College Performance Management  
130 Framework, which is in draft form and confidential.

131  
132 I. Teich provided an update on the Strategic Plan, and areas where College activities are already  
133 consistent with Strategic Plan goals.

134  
135 I. Teich touched on the recent mandatory testing and fees communication that went out to the public  
136 and optometrists, providing an overview of feedback received.

137  
138 Council provided feedback on the mandatory testing communication, asking whether a Communications  
139 Committee or communications panel could provide input.

140  
141 Council took a break at 11:25 a.m. Returned to the meeting at 11:35 a.m.

142 **5. Presentation from OEBC**

143  
144 Council was joined by guest Kim Allen, the new CEO of the Optometry Examination Board of Canada  
145 (OEBC).

146  
147 K. Allen presented to Council about the redesigned OEBC process to address COVID-19, as well as the  
148 work OEBC is doing to address issues with stakeholders, such as the College.

149  
150 Council noted the changes at OEBC since May have resulted in increased dialogue with students, and  
151 areas of concern being addressed.

152

153 Council asked about differences between the OEBC and NBEO in terms of rigour, pass/fail rates. K. Allen  
154 clarified that the exams measure their own jurisdictions. There are jurisdictional differences, and the  
155 exams measure those differences.

156

157 Council also sought clarity about exam requirements for Canadian students. P. Quaid noted Council is  
158 discussing the issue of reciprocity with FORAC.

159

160 **6. IN CAMERA SESSION: Auditor Selection**

161 In accordance with Section 7 (1.1) of the *Health Professions Procedural Code* (HPPC), Council will go  
162 in camera under Section 7(2)(b) of the HPPC, whereby personnel matters or property acquisitions  
163 will be discussed.

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165 Council moved in camera at approximately 12:25 p.m.

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185 Council moved out of camera at 12:39 p.m.

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187 **7. Motions Brought Forward from Committees:**

188 **a. AFR Auditor Selection**

189

190 B. Kassir presented the motion.

191

192 Moved by R. Kniaziew and seconded by H. Kennedy **to approve the selection of the new auditing firm**  
193 **as selected by the Committee in its meeting on August 21, 2020.**

194

195 Show of hands. None against. None abstained.

196

**Motion carried**

197 **b. QA**

198 **i. CPP Return to Work**

199

200 C. Grewal outlined the proposed revisions to the *Return to Work: Infection Prevention and Control for*  
201 *Optometric Practice*. Return to Work guidance. The Clinical Practice Panel is proposing to remove the list  
202 of high-level disinfectants and replace it with a link to a government-provided list of disinfectants.

203

204 Moved by W. Hutchinson and seconded by R. Dhaliwal **to approve revisions to *Return to Work:***  
205 ***Infection Prevention and Control for Optometric Practice* guidance.**

206

207 None against. None abstained.

**Motion carried**

208

209  
210 Council revisited the previous motion re: auditor selection and noted that although the auditor motion  
211 was required to be confidential in the public briefing materials, the auditor should be named as part of  
212 the public motion.

213

214 B. Kassir read the motion again.

215

216 Moved by R. Kniaziew and seconded by C. Grewal **to approve BDO Canada LLP as the College's audit**  
217 **and advisory firm beginning in the fiscal year 2020.**

218

**Motion carried**

219

220 **iii QAS – CE Policy**

221

222 B. Ulakovic presented on behalf of the subcommittee chair Ellen Pekilis, providing an overview of the  
223 proposed changes to the CE Policy.

224

225 The next CE cycle will begin January 1, 2021. Through the consultation period, the College received  
226 feedback from more than 100 individuals, which was included in the briefing materials.

227

228 The major change was not in terms of total hours but the elimination of category A and B credits. The  
229 policy proposes moving to 50 COPE-approved hours (20 of which are self-directed), and 20 non-COPE  
230 hours.

231

232 A second change in the policy pertains to the deficiency audit, which requires significant resources to  
233 undertake.

234

235 Council questioned the reduction in non-COPE hours to 20 hours, as well as a discrepancy between how  
236 hours are credited to clinical supervisors vs. those supervising in their practice for externships.

237

238 Council discussed whether the reduction in non-COPE hours may disincentivize optometrists who wish  
239 to do clerkships.

240

241 P. Quaid asked for a show of hands who would like the policy to return to the committee for minor  
242 adjustments. Ten members support this approach.  
243  
244 Council raised the concern that additional revisions to the policy may impede its release to members  
245 prior to the new CE cycle commencing January 2021, and whether the suggested revisions are  
246 worthwhile given they affect only affect a small percentage of optometrist.

247  
248 P. Quaid noted Council could vote on revisions at the December Council meeting.  
249

250 Three Council members raised their hands to show they did not want to send the policy back to the  
251 committee for revisions. The policy was sent back to the committee, Council did not vote on the motion.  
252

253 Council took a 20-minute break starting at 1:11 p.m.  
254

### 255 **c. Registration Committee**

#### 256 **i. Jurisprudence Exam**

257  
258 W. Ulakovic presented the motion.

259  
260  
261 Moved by W. Hutchinson and seconded by L. Chan **to approve the 2020 jurisprudence exam for**  
262 **registration purposes.**

263  
264 **Motion carried**

#### 265 **ii. OEBC Exam**

266  
267 W. Ulakovic presented the motion.

268  
269 Moved by S. Allen and seconded by A. Micucci **to approve the 2020 OEBC written exam and OSCE as**  
270 **one of two standards assessment examinations set or approved by the College for registration**  
271 **purposes.**

272  
273 None against. None abstained.

274 **Motion carried**

#### 275 **iii. NBEO Exam**

276  
277 W. Ulakovic presented the motion.

278  
279  
280 Council asked about potential upcoming changes to Part III of the NBEO in response to the COVID-19  
281 pandemic and whether Council would revisit its decision should the changes be significant.

282  
283 P. Quaid confirmed that Council is approving the current form of the NBEO. Any significant changes to  
284 the exam would signify a different exam and would be brought back to Council.  
285

286 Moved by R. Kniaziew and seconded by W. Hutchinson **to approve the 2020 National Board of**  
287 **Examiners in Optometry (NBEO) exam as an alternate standards assessment examination set or**  
288 **approved by the College for registration purposes.**

289  
290 One against. One abstained.

291 **Motion carried**

292  
293 **iv. National Competency Profile**

294  
295 W. Ulakovic presented the motion.

296  
297 P. Quaid noted he is listed as a consultant in the briefing materials and clarified that he has been an  
298 examiner for OEBC and Touchstone in the past and has not been involved since joining the Registration  
299 Committee.

300  
301 Council asked whether the competencies are listed. H. Jibry clarified that the competencies will be  
302 governed by the agreement.

303  
304 Moved by W. Hutchinson and seconded by H. Kennedy **to receive the National Competency Profile.**

305  
306 None against. None abstained.

307 **Motion carried**

308  
309 **d. Governance HR Committee**  
310 **i. OEBC Board Appointment**

311  
312 A. Micucci presented the motion.

313  
314 P. Quaid recused himself from the vote.

315  
316 Moved by R. Kniaziew and seconded by M. Witer **to appoint Dr. Patrick Quaid as the College’s**  
317 **representative on the OEBC Board.**

318  
319 One opposed.

320 **Motion carried**

321 **ii. By-law Amendments**

322  
323 A. Micucci presented the motion, and provided additional clarity on motion vi – the intention is to have  
324 the chairs of both Governance/HR and the Audit/Finance/Risk committees appointed to the Executive  
325 Committee, which inherently results in these positions being appointed and not elected.

326  
327 **Motion 1 – Moved by A. Micucci and seconded by B. Kassir to approved administrative changes (new**  
328 **format with eight parts).**

329  
330 Council asked why changes to the by-laws were being proposed at this time, and about the nature of  
331 some of the changes, including moving responsibilities to different committees and removing words  
332 such as “democratic.”

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A. Micucci noted the governance review was an action item put to Governance/HR Committee two years previous; the by-law review is the next step in that review process. M. Witer provided additional context: the governance review found many responsibilities had been placed on the Executive Committee. The intention is to distribute responsibilities.

J. Martin confirmed that any responsibilities removed from Executive have been move to other committees. Proposed restructuring brings Executive Committee’s responsibilities in line with the *Regulated Health Professions Act*. Changes to wording (i.e., “democratic”) were to remove to reduce repetition and can be reinserted.

Council questioned moving responsibility of designating committee chairs from the Executive Committee, which is elected, to Governance/HR, which is appointed. The President must work with chairs, but no longer has input into chair selection, as it is now carried out by Governance/HR. It is clarified that the intention is to have the President on one committee and the Vice-President on the other (regarding Audit/Risk/Finance and Governance/HR).

Council discussed role of President and Vice-President chairing committees, as well as the nature of Executive Committee in reporting to or representing Council. Committees perform the work, which is still approved by Council.

Moved by M. Witer and seconded by K. Biondi **to approved administrative changes (new format with eight parts) keeping the word democratic.**

None opposed.

**Motion carried**

**Motion 2 – To establish Council term limits.**

R. Kniaziew indicated he felt the College’s lawyer led the discussion about this issue, rather than simply provide an opinion.

J. Martin noted she would respond, but that discussions about legal opinion must occur in camera.

**IN CAMERA SESSION:** In accordance with Section 7 (1.1) of the *Health Professions Procedural Code* (HPPC), Council will go in camera under Section 7(2)(e) of the HPPC, whereby personnel matters or property acquisitions will be discussed.

Moved by A. Micucci and seconded by L. Chan **to go in camera to discuss legal opinion.**

Council moved in camera at approximately 2:37 p.m.

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Council moved out of camera at approximately 2:49 p.m.

H. Kennedy suggested that Governance/HR minutes be provided before a decision is made on this motion.

A. Micucci noted that minutes are not a requirement when deciding on motions. The briefing note provided is the written record for the motion on the table and provides clarity on the committee recommendation.

Council discussed the need for term limits, including whether the current system works and the election model representing what optometrists want. Council noted a bigger issue is encouraging optometrists to vote, and that discussions around succession planning should come before term limits.

A. Micucci noted the issue of voter turnout is being addressed.

It is noted that while several regulatory colleges have consecutive limits, only one has lifetime term limits.

Moved by L. Chan and seconded by K. Biondi **to approve recommendation to establish Council term limits (nine-year consecutive term, three-year waiting period following consecutive term limit, 18-year total).**

Eight in favour, eight opposed.

**Motion defeated**

**Motion 3 – To establish committee term limits.**

426 Moved by W. Hutchinson and seconded by K. Biondi **to establish committee term limits (nine-year**  
427 **maximum for any one committee, 21-year total, exceptional appointment clause).**

428  
429 Five in favour, 10 opposed.

**Motion defeated**

430  
431  
432 **Motion 4 - To establish officer term limits.**

433  
434 The decision for four-year term limits was to encourage succession planning from Vice-President to  
435 President role, to allow more continuity through leadership.

436  
437 Move by L. Chan and seconded by K. Biondi **to establish officer term limits (four-year maximum for**  
438 **each President and Vice-President position, exceptional circumstance clause).**

439  
440 Seven in favour, eight opposed.

**Motion defeated**

441  
442  
443 **Motion 5 - Reduce Executive Committee duties to only legislated requirement.**

444  
445 Council questioned the value of limiting roles to legislated requirement; several members noted they  
446 are in favour of this move.

447  
448 A. Micucci clarified that the duties of Executive are being moved to other committees and the Registrar.

449  
450 Council noted that appointed positions remove democratic process; there is a desire to elect those  
451 representing Council on the Executive Committee.

452  
453 A. Micucci clarified that the Governance/HR Committee makes recommendations regarding committee  
454 composition, however, Council ratifies and approves final decisions, and that the appointment model  
455 speaks to a different motion.

456  
457 Moved by L. Chan and seconded by L. Mackey **to reduce Executive Committee duties in by-laws to only**  
458 **the legislative requirement.**

459  
460 Eight in favour, seven opposed. One abstention.

**Motion carried**

461  
462  
463 **Motion 6 – Institute appointment model for non-officer positions on the Executive Committee.**

464  
465 Several Council members noted they were unclear about the current process for committee  
466 composition.

467  
468 The motion intends provide the Governance/HR Committee with ability to address succession planning.  
469 An election model will not allow for succession planning.

470

471 A. Micucci noted current rules state that a committee chair must be a member of Council. Come chairs  
472 are appointed because they are the only Council member available, which is a limitation of the current  
473 rules.

474  
475 Several Council members noted wanting to know what the appointment process would be. K. Biondi  
476 stated this motion does not provide a process, but rather allows for a process to be put in place.

477  
478 Moved by S. Allen and seconded by K. Bashar **to institute an appointment model for non-officer**  
479 **positions on the Executive Committee.**

480  
481 Eight in favour, eight opposed.

**Motion defeated**

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483  
484 **Motion 7 - Remove explicit and prescriptive processes.**

485  
486 A. Micucci clarified these processes are being moved into policies.

487  
488 Move by W. Hutchinson and seconded by H. Kennedy **to remove/reduce explicit and prescriptive**  
489 **processes (incl. obtaining volunteers and selecting committees, process for**  
490 **disqualification/sanctioning, conflict of interest and code of ethics).**

491  
492 Sixteen in favour.

**Motion carried**

493  
494  
495 **8. In Camera – Virtual Boardroom Security**

496 **IN CAMERA SESSION:** In accordance with Section 7 (1.1) of the *Health Professions Procedural Code*  
497 (HPPC), Council will go in camera under Section 7(2)(b) of the HPPC, whereby personnel matters or  
498 property acquisitions will be discussed.

499  
500 Council moved in camera at approximately 4:20 p.m.

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Council moved out of camera at approximately 4:48 p.m.

P. Quaid noted that A. Micucci, I. Teich and R. Kniaziew will meet in the coming week to discuss committee appointments.

A. Micucci suggested a public member join. W. Hutchinson is suggested; H. Kennedy volunteers. A. Micucci asked if it will be a committee or simply a group discussing the matter. Governance/HR Committee is scheduled to work on committee composition at its November meeting.

M. Witer clarified how Governance/HR goes about reviewing volunteer applications and competencies and tried to match those to committees.

P. Quaid noted that if Executive Committee is involved, it removes the question. The President should be involved in the selection of the slate of committee members.

It is noted the Vice-President is on Governance/HR – the question is whether the President should be part of the committee appointment process.

A. Micucci noted that, regarding the by-law vote, there was one motion where a conflict of interest should have been declared that was not. It does not change the outcome, but it should be recorded. As stated in the briefing note, R. Kniaziew should not have voted motion 4. As per the briefing note: that if anyone had passed the term limit for an officer position it was considered a conflict of interest and should not vote on that motion.

A. Micucci noted the College received a legal opinion on the matter that was in opposition to a legal opinion R. Kniaziew received.

B. Kassir requested adding an item to the agenda. P. Quaid noted materials and information should be prepared and send to Council ahead of time for review.

**9. List of Acronyms**

**10. Dates of Upcoming Council Meetings**

- Friday December 4, 2020
- Friday March 26, 2021
- Friday June 18, 2021
- Friday September 17, 2021
- Friday December 10, 2021

**11. Adjournment**

565 Moved by S. Allen and A. Micucci **to adjourn the meeting at 5 p.m.**  
566

**Motion carried**

DRAFT



**College of Optometrists of Ontario  
Council Meeting  
October 15, 2020  
DRAFT #1**

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**Attendance:**

|                                       |                       |
|---------------------------------------|-----------------------|
| Dr. Patrick Quaid (President)         | Ms. Winona Hutchinson |
| Dr. Richard Kniaziew (Vice-President) | Mr. Bashar Kassir     |
| Ms. Suzanne Allen                     | Mr. Howard Kennedy    |
| Ms. Kathryn Biondi                    | Dr. Lindy Mackey      |
| Dr. Linda Chan                        | Dr. Annie Micucci     |
| Dr. Lisa Christian                    | Dr. Christopher Nicol |
| Mr. Ravnit Dhaliwal                   | Mr. Narendra Shah     |
| Dr. Camy Grewal                       | Dr. William Ulakovic  |
|                                       | Dr. Marta Witer       |

**Staff & Guests:**

|                          |               |
|--------------------------|---------------|
| Ms. Hanan Jibry          | Mr. Ira Teich |
| Ms. Amber Lepage-Monette |               |

- 1 **1. Call to Order:** Dr. Quaid called the meeting to order at 7:06 p.m.  
2  
3 P. Quaid welcomed everyone to the meeting and explained the background. Votes pertaining to changes  
4 to the Colleges by-laws require a Special Resolution and a two-thirds majority vote performed by roll  
5 call. This Council meeting was therefore called to correct a technical issue.  
6  
7 I. Teich made an additional announcement, updating Council that the Spousal Exemption Regulation  
8 passed on Oct. 8, 2020. This permits optometrists to treat their spouses without the treatment being  
9 considered sexual abuse. The College will be developing guidance regarding the regulation update to  
10 optometrists in the future.  
11  
12 C. Nicol noted that the Patient Relations Committee has considered developing guidelines with respect  
13 to treating family members and would like coordination on messaging.  
14  
15 Before moving onto adopting the agenda, I. Teich discussed two motions that need to be tabled until  
16 the December Council meeting. Motions i and vii propose word changes driven by the outcomes of the  
17 votes on the remaining motions.  
18  
19 At today's meeting, Council will vote on motions ii through vi.  
20  
21 P. Quaid confirmed that, as Council has already discussed the motions in detail, today would just be the  
22 voting.  
23  
24 **2. Adoption of the Agenda:** A draft agenda was circulated prior to the meeting.

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Moved by W. Hutchinson and seconded by L. Christian **to adopt the agenda.**

**Motion carried**

**a. Conflicts of Interest:** Dr. Quaid asked Council members if anyone had a conflict of interest with any item on the day's agenda.

R. Kniaziew was deemed in conflict with the motion on term limits for the role of Vice-President and will abstain from voting on motion iv.

No other conflicts declared.

A. Micucci presented the motions.

### **3. Motions Brought Forward from Committees**

a) Governance/HR Committee: By-law Amendments

To approve the following aspects of the by-law proposal:

(ii) Moved by L. Chan and L. Mackey to **establish Council term limits (nine-year consecutive term, three-year waiting period following consecutive term limit, 18-year total);**

- Dr. Richard Kniaziew – Against
- Ms. Suzanne Allen - Support
- Ms. Kathryn Biondi - Support
- Dr. Linda Chan - Support
- Dr. Lisa Christian - Support
- Mr. Ravnit Dhaliwal - Support
- Dr. Camy Grewal - Against
- Ms. Winona Hutchinson - Against
- Mr. Bashar Kassir - Support
- Mr. Howard Kennedy - Against
- Dr. Lindy Mackey - Support
- Dr. Annie Micucci - Support
- Dr. Christopher Nicol - Against
- Mr. Narendra Shah - Support
- Dr. William Ulakovic - Against
- Dr. Marta Witer – Against

**Motion defeated**

(iii) Moved by L. Chan and seconded by S. Allen to **establish committee term limits (nine-year maximum for any one committee, 21-year total, exceptional appointment clause);**

- Dr. Richard Kniaziew – Against
- Ms. Suzanne Allen - Against
- Ms. Kathryn Biondi - Support
- Dr. Linda Chan - Support
- Dr. Lisa Christian - Against

- 72 ○ Mr. Ravnit Dhaliwal - Support
- 73 ○ Dr. Camy Grewal - Against
- 74 ○ Ms. Winona Hutchinson - Against
- 75 ○ Mr. Bashar Kassir - Support
- 76 ○ Mr. Howard Kennedy - Against
- 77 ○ Dr. Lindy Mackey - Against
- 78 ○ Dr. Annie Micucci - Support
- 79 ○ Dr. Christopher Nicol - Against
- 80 ○ Mr. Narendra Shah - Support
- 81 ○ Dr. William Ulakovic - Against
- 82 ○ Dr. Marta Witer – Against

83 **Motion defeated**

84 (iv) Moved by R. Dhaliwal and seconded by **L. Chan to establish officer term limits (four-year**  
85 **maximum for each President and Vice-President position, exceptional circumstance clause;**

- 86 ○ Ms. Suzanne Allen - Support
- 87 ○ Ms. Kathryn Biondi - Support
- 88 ○ Dr. Linda Chan - Support
- 89 ○ Dr. Lisa Christian - Support
- 90 ○ Mr. Ravnit Dhaliwal - Support
- 91 ○ Dr. Camy Grewal - Against
- 92 ○ Ms. Winona Hutchinson - Against
- 93 ○ Mr. Bashar Kassir - Support
- 94 ○ Mr. Howard Kennedy - Against
- 95 ○ Dr. Lindy Mackey - Support
- 96 ○ Dr. Annie Micucci - Support
- 97 ○ Dr. Christopher Nicol - Against
- 98 ○ Mr. Narendra Shah - Support
- 99 ○ Dr. William Ulakovic - Against
- 100 ○ Dr. Marta Witer - Against

101 **Motion defeated**

102  
103 (v) Moved by B. Kassir and seconded by R. Dhaliwal **to reduce Executive Committee duties in by-**  
104 **laws to only the legislative requirement;**

- 105 ○ Dr. Richard Kniaziew - Against
- 106 ○ Ms. Suzanne Allen - Support
- 107 ○ Ms. Kathryn Biondi - Support
- 108 ○ Dr. Linda Chan - Support
- 109 ○ Dr. Lisa Christian - Support
- 110 ○ Mr. Ravnit Dhaliwal - Support
- 111 ○ Dr. Camy Grewal - Against
- 112 ○ Ms. Winona Hutchinson - Against
- 113 ○ Mr. Bashar Kassir - Support
- 114 ○ Mr. Howard Kennedy - Against
- 115 ○ Dr. Lindy Mackey - Support
- 116 ○ Dr. Annie Micucci - Support
- 117 ○ Dr. Christopher Nicol - Against
- 118 ○ Mr. Narendra Shah - Support

- 119           ○ Dr. William Ulakovic - Against  
120           ○ Dr. Marta Witer - Against

**Motion defeated**

121  
122

123           (vi) Moved by W. Ulakovic and seconded by S. Allen **to institute appointment model for non-**  
124           **officer positions on the Executive Committee;**

- 125           ○ Dr. Richard Kniaziew - Against  
126           ○ Ms. Suzanne Allen - Support  
127           ○ Ms. Kathryn Biondi - Support  
128           ○ Dr. Linda Chan - Support  
129           ○ Dr. Lisa Christian - Against  
130           ○ Mr. Ravnit Dhaliwal - Against  
131           ○ Dr. Camy Grewal - Against  
132           ○ Ms. Winona Hutchinson - Against  
133           ○ Mr. Bashar Kassir - Support  
134           ○ Mr. Howard Kennedy - Against  
135           ○ Dr. Lindy Mackey - Support  
136           ○ Dr. Annie Micucci - Support  
137           ○ Dr. Christopher Nicol - Against  
138           ○ Mr. Narendra Shah - Support  
139           ○ Dr. William Ulakovic - Against  
140           ○ Dr. Marta Witer - Against

**Motion defeated**

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142

143 P. Quaid thanked Council for their quick reply to the meeting request and for making themselves  
144 available for the meeting, reminding Council it will vote on motions i and vii at the December Council  
145 meeting.

146

147 **4. Adjournment:** Moved by M. Witer and seconded by A. Micucci **to adjourn the meeting at 7:26 p.m.**

148

149

**Motion carried**



**College of Optometrists of Ontario  
Council Meeting  
Nov. 5, 2020  
DRAFT #1**

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**Attendance:**

Dr. Patrick Quaid (President)  
Dr. Richard Kniaziew (Vice-President)  
Ms. Suzanne Allen  
Ms. Kathryn Biondi  
Dr. Linda Chan  
Dr. Lisa Christian  
Mr. Ravnit Dhaliwal  
Dr. Camy Grewal

Ms. Winona Hutchinson  
Mr. Bashar Kassir  
Mr. Howard Kennedy  
Dr. Lindy Mackey  
Dr. Annie Micucci  
Dr. Christopher Nicol  
Mr. Narendra Shah  
Dr. William Ulakovic  
Dr. Marta Witer

**Regrets:**

Dr. Annie Micucci

**Staff:**

Ms. Hanan Jibry  
Ms. Amber Lepage-Monette  
Mr. Ira Teich, Interim Registrar and CEO

1 **1. Call to Order:** P. Quaid called the meeting to order at 12:03 p.m.

2  
3

4 **2. Adoption of the Agenda:** A draft agenda was circulated prior to the meeting.

5  
6

7 Moved by W. Ulakovic and seconded by R. Dhaliwal **to adopt the agenda.**

8  
9

**Motion carried**

10 **a. Conflicts of Interest:** P. Quaid asked Council members if anyone had a conflict of interest with any  
11 item on the day's agenda. No conflicts were declared.

12  
13

14 **3. Registrar Search Update:**

15

16 N. Shah provided Council with an overview of the process to date: four search firms responded to the  
17 RFP. The Registrar Search Committee unanimously agreed to work with Waterhouse Executive Search.  
18 The first phase of the process is criteria development, during which Waterhouse will interview seven  
19 staff, the current Interim Registrar, the President, and several professional and public members of

20 Council.

21

22 **4. Motion Brought Forward:**

23 **a. Updated Terms of Reference for Audit/Finance/Risk Committee and Governance/HR Committee**

24

25 P. Quaid clarified that additional discussions had taken place with several members, particularly public  
26 members, on the background of this issue. The Terms of Reference for the two committees in question  
27 are vague and do not clarify whether chairs are appointed, elected, by whom, etc. It was felt the Terms  
28 of Reference should be clarified ahead of the Governance/HR Committee meeting scheduled on Nov. 9,  
29 2020 where the committee will prepare the recommended slate of appointments for committees and  
30 chairs. The recommendation is that the chairs of these two committees come from the Executive  
31 Committee to ensure communication.

32

33 P. Quaid presented three options for debate:

34

35 **1.** Council elects the Executive Committee and the President and Vice-President chair the AFR  
36 and Governance/HR committees, respectively.

37 **2.** Council elects the Executive Committee, which then selects the chairs for the AFR and  
38 Governance/HR committees.

39 **3.** Council elects the Executive Committee, and then elects from within the Executive who will  
40 serve as chairs for both AFR and Governance/HR.

41

42 P. Quaid noted the importance of matching skill set to committee – for example, someone with a  
43 background in accounting to the AFR Committee.

44

45 It was noted the Executive Committee is elected annually; Council asked about this process in relation to  
46 chair turnover for these committees.

47

48 P. Quaid clarified that Governance/HR would still determine the broader makeup of the committee, and  
49 that Council members indicate their preference for committee appointments.

50

51 N. Shah noted that option #3 is in line with good governance practices and reiterated the importance of  
52 matching skill set to committee work.

53

54 It is noted that Governance/HR follows a set of principles when completing the committee selection and  
55 that any changes to chair appointment process would have to be reflected in the principles.

56

57 Council clarified the makeup of both the AFR and Governance/HR committees, that members of those  
58 committees are all members of Council, and current Terms of Reference indicate that the President and  
59 Vice-President should sit on these committees. The question is whether they should chair these  
60 committees.

61

62 P. Quaid asked each Council member their thoughts. Most Council members agreed with option #3. C.  
63 Nicol noted that rather than discuss three new options, he would prefer Council decide on revisions to  
64 the Terms of Reference for the committees in question. Of the three options, he preferred #2.

65

66 Ahead of today's meeting, B. Kassir provided Council with the 2018 governance review report as  
67 additional background information. Given the establishment of these two committees and their Terms  
68 of Reference are clear in that review, B. Kassir felt the intention of the current discussion was not clear.

69

70 I. Teich reminded Council that a previous motion to reduce the scope of the Executive Committee was  
71 defeated at the September Council meeting; the work of these two committees effectively reduces the  
72 role of the Executive Committee. Some options discussed today disqualify those on the Executive  
73 Committee from participating on the two most influential committees.

74

75 K. Biondi noted that the President could be the member of AFR, even if not the chair. She asked that the  
76 wording in the Terms of Reference be clarified and simplified. Current wording is too lengthy. It will also  
77 be difficult for Governance/HR to appoint committees if they do not know who the chairs of these  
78 committees will be.

79

80

|  |
|--|
| <p><b>Action Item:</b> To revise the motion regarding Terms of Reference for the Governance/HR and AFR committees, using option #3 as a framework.</p> |
|--|

81

82

83

84 **4. Adjournment:** Moved by C. Grewal and seconded by L. Mackey to adjourn the meeting at 1:03 p.m.

85

86

**Motion carried**



**College of Optometrists of Ontario  
Council Meeting  
November 23, 2020  
DRAFT #1**

---

**Attendance:**

Dr. Patrick Quaid (President)  
Dr. Richard Kniaziew (Vice-President)  
Ms. Suzanne Allen  
Ms. Kathryn Biondi  
Dr. Linda Chan  
Dr. Lisa Christian  
Mr. Ravnit Dhaliwal  
Dr. Camy Grewal

Ms. Winona Hutchinson  
Mr. Bashar Kassir  
Mr. Howard Kennedy  
Dr. Lindy Mackey  
Dr. Annie Micucci  
Dr. Christopher Nicol  
Mr. Narendra Shah  
Dr. William Ulakovic  
Dr. Marta Witer

**Regrets:**

**Staff:**

Ms. Hanan Jibry  
Ms. Amber Lepage-Monette

Mr. Ira Teich, Interim Registrar and CEO

1 **1. Call to Order:** Dr. Quaid called the meeting to order at 12:02 p.m.  
2  
3

4 **2. Adoption of the Agenda:** A draft agenda was circulated prior to the meeting.  
5

6 Moved by R. Dhaliwal and seconded by S. Allen **to adopt the agenda.**  
7

**Motion carried**

8  
9 **a. Conflicts of Interest:** Dr. Quaid asked Council members if anyone had a conflict of interest with any  
10 item on the day's agenda. None declared.  
11

**Motion carried**

12  
13 **3. Motions Brought Forward:**

14 **a. Formalization of the Executive Committee Election Process**  
15

16 P. Quaid provided a brief overview of the motion being discussed – to approve the process for Executive  
17 Committee elections, with the chair roles of Governance/HR and Audit/Finance/Risk (AFR) committees  
18 included.  
19

20 Moved by N. Shah and seconded by R. Kniaziew **to approve the process for Executive Committee**  
21 **elections going forward on an annual basis and to maintain this process unless specifically voted on**  
22 **otherwise in future by Council.**

23

24 P. Quaid then opened the meeting to questions and discussion.

25

26 Council asked to clarify the timing of the Executive Committee election and approval of the committee  
27 slate; the Governance/HR by-law review had intended to move the election to December.

28

29 P. Quaid clarified that, because the proposed by-law revisions did not pass at the September Council  
30 meeting, the existing by-laws are in effect and state that the election happens at the first meeting of the  
31 year. A special Council meeting will be called in January to hold the election and approve the slate of  
32 committee appointments. This would also allow the two new Council members to be included in the  
33 voting process.

34

35 M. Witer asked that the proposed change to move the election to December be considered for next  
36 year.

37

38 Council discussed the need for specific expertise on the Governance/HR and AFR committees with  
39 regard to the chair role. It was clarified that the expertise should be on the committee but does not  
40 need to be held by the chair.

41

42 A. Micucci clarified the earlier point regarding timing of the election – the proposed change to move the  
43 election to December was included in the two housekeeping by-laws that are being reviewed at a later  
44 date.

45

46 In addition, A. Micucci asked to clarify the briefing note, which stated “...with the remaining members of  
47 each committee being appointed by the Governance/HR Committee.” The committee recommends the  
48 slate, but Council approves the appointment.

49

50 Council sought clarity on the nomination process and how many positions one can run for.

51

52 Council asked about the voting process and noted that, as per the wording in the briefing note, the  
53 President and Vice-President cannot be the chairs of the Governance/HR and AFR committees.

54

55 It was clarified that public members may run for the roles of President and Vice-President.

56

57 Council suggested that the election process be broader: rather than voting for specific roles, to vote in  
58 the President, Vice-President and three members-at-large and then have the Executive Committee  
59 determine the roles.

60

61 P. Quaid clarified the intention was to allow Council to have a voice in who serves in the roles.

62

63 N. Shah noted the idea of a broader election process had been discussed, but that from a governance  
64 perspective, it is preferred to have chairs elected to those roles.

65

66 P. Quaid confirmed with Council that the wording regarding running for more than one position; K.  
67 Biondi suggested the wording read “no more than one position at a time.” No objections were raised by  
68 Council.

69

70 B. Kassir asked about the Executive Committee being only five members and whether there was any  
71 consideration to have all of Council represented through both the Governance/HR and AFR committees.  
72 It was noted that this is not under consideration at this time and would represent a significant time  
73 commitment on the part of Council members, who serve on other committees as well.

74

75 P. Quaid asked for a show of hands in favour of the motion.

76

**Motion carried**

77

78 **4. Adjournment:** Moved by W. Hutchinson and seconded B. Kassir **to adjourn the meeting at 12:39 p.m.**

79

80

**Motion carried**

DRAFT

**Council Meeting – Sept. 25, 2020**

**COUNCIL ACTION LIST STATUS**

Updated November 24, 2020

| Date     | Minute Line | Action  | Status   | Comments   |
|----------|-------------|---|----------|--|
| 11/05/20 | 80          | To revise the motion regarding Terms of Reference for Governance/HR and AFR committees, using option #3 as a framework. | Complete | A follow-up Council meeting was held on Nov. 23, 2020 to finalize the Executive Election process, which included chair roles for the Governance/HR and AFR Committees. |

**Council Meetings – Sept-Nov 2020**

**MOTION LIST**

Updated September 15, 2020

| Date     | Minute Line | Motion  | Committee          | Decision       |
|----------|-------------|---|--------------------|----------------|
| 09/25/20 | 192         | Moved by R. Kniaziew and seconded by H. Kennedy <b>to approve the selection of the new auditing firm as selected by the Committee in its meeting on August 21, 2020.</b>        | Audit/Finance/Risk | Motion carried |
| 09/25/20 | 204         | Moved by W. Hutchinson and seconded by R. Dhaliwal <b>to approve revisions to the <i>Return to Work: Infection Prevention and Control for Optometric Practice</i> guidance.</b> | CPP                | Motion carried |

|          |     |   |                    |                 |
|----------|-----|---|--------------------|-----------------|
| 09/25/20 | 216 | Moved by R. Kniaziew and seconded by C. Grewal <b>to approve BDO Canada LLP as the College’s auditing and advisory firm beginning in the fiscal year 2020.</b>  | Audit/Finance/Risk | Motion carried  |
| 09/25/20 | 261 | Moved by W. Hutchinson and seconded by L. Chan <b>to approve the 2020 jurisprudence exam for registration purposes.</b>   | Registration       | Motion carried  |
| 09/25/20 | 269 | Moved by S. Allen and seconded by A. Micucci <b>to approve the 2020 OEBC written exam and OSCE as one of two standards assessment examinations set or approved by the College for registration purposes.</b>                                  | Registration       | Motion carried  |
| 09/25/20 | 286 | Moved by R. Kniaziew and seconded by W. Hutchinson <b>to approve the 2020 National Board of Examiners in Optometry (NBEO) exam as an alternate standards assessment examination set or approved by the College for registration purposes.</b> | Registration       | Motion carried  |
| 09/25/20 | 304 | Moved by W. Hutchinson and seconded by H. Kennedy <b>to receive the National Competency Profile.</b>  | Registration       | Motion carried  |
| 09/25/20 | 316 | Moved by R. Kniaziew and seconded by M. Witer <b>to appoint Dr. Patrick Quaid as the College’s representative on the OEBC Board.</b>  | Governance/HR      | Motion carried  |
| 09/25/20 | 327 | Moved by M. Witter and seconded by K. Biondi <b>to approved administrative changes (new format with eight parts) keeping the word “democratic”.</b>   | Governance/HR      | Motion carried  |
| 09/25/20 | 417 | Moved by L. Chan and seconded by K. Biondi to approve recommendation <b>to establish Council term limits (nine-year consecutive term, three-year waiting period following consecutive term limit, 18-year total).</b>                         | Governance/HR      | Motion defeated |
| 09/25/20 | 426 | Moved by W. Hutchinson and seconded by K. Biondi <b>to establish committee 426 term limits (nine-year maximum for any one committee, 21-year total, exceptional appointment clause).</b>  | Governance/HR      | Motion defeated |
| 09/25/20 | 437 | Move by L. Chan and seconded by K. Biondi <b>to establish officer term limits (four-year maximum for each President and Vice-President position, exceptional circumstance clause).</b>  | Governance/HR      | Motion defeated |
| 09/25/20 | 457 | Moved by L. Chan and seconded by L. Mackey <b>to reduce Executive Committee duties in by-laws to only the legislative requirement.</b>  | Governance/HR      | Motion carried  |
| 09/25/20 | 478 | Moved by S. Allen and seconded by K. Bashar <b>to institute an appointment model for non-officer positions on the Executive Committee.</b>  | Governance/HR      | Motion defeated |

|          |     |  |                  |                 |
|----------|-----|--|------------------|-----------------|
| 09/25/20 | 488 | Move by W. Hutchinson and seconded by H. Kennedy <b>to remove/reduce explicit and prescriptive processes (incl. obtaining volunteers and selecting committees, process for disqualification/sanctioning, conflict of interest and code of ethics).</b> | Governance/HR    | Motion carried  |
| 10/15/20 | 44  | Moved by L. Chan and L. Mackey <b>to establish Council term limits (nine-year consecutive term, three-year waiting period following consecutive term limit, 18-year total).</b>  | Governance/HR    | Motion defeated |
| 10/15/20 | 65  | Moved by L. Chan and seconded by S. Allen <b>to establish committee term limits (nine-year maximum for any one committee, 21-year total, exceptional appointment clause).</b>  | Governance/HR    | Motion defeated |
| 10/15/20 | 84  | Moved by R. Dhaliwal and seconded by L. Chan <b>to establish officer term limits (four-year maximum for each President and Vice-President position, exceptional circumstance clause).</b>  | Governance/HR    | Motion defeated |
| 10/15/20 | 103 | Moved by B. Kassir and seconded by R. Dhaliwal <b>to reduce Executive Committee duties in by-laws to only the legislative requirement.</b>   | Governance/HR    | Motion defeated |
| 10/15/20 | 123 | Moved by W. Ulakovic and seconded by S. Allen <b>to institute appointment model for non-officer positions on the Executive Committee.</b>  | Governance/HR    | Motion defeated |
| 11/23/20 | 20  | Moved by N. Shah and seconded by R. Kniaziew <b>to approve the process for Executive Committee elections going forward on an annual basis and to maintain this process unless specifically voted on otherwise in future by Council.</b>                | Ad Hoc Committee | Motion carried  |

## **Executive Committee Activity Report**

**Reporting date:** December 4, 2020

**Chair:** Dr. Patrick Quaid, President

**Meetings since last Council meeting: 1 (Nov 3)**

**Tasks Completed Since Last Council Meeting:**

- Clarification of process for chair positions of Gov/HR and Audit/Finance/Risk committees

### **Information Item**

At the direction of Council on November 5, an ad hoc group comprising the College President, Interim Registrar, Assistant Registrar, and representative members of the Governance/HR and Executive committees met to clarify the originally intended appointment model for chairs of the Audit/Finance/Risk and Governance/HR committees. This group held three meetings (October 7, 13, 19). A special Council meeting was scheduled for November 23 to consider and formalize the Executive Committee election process, which would include the appointment of the chairs of the Governance/HR and Audit/Finance/Risk committees.

## Quality Assurance Committee – QA Panel Activity Report

**Reporting date:** December 4, 2020

**Chair:** Dr. Linda Chan

**Meetings in 2020:** 5 virtual meetings

### Tasks Completed Since Last Council Meeting:

1. **Alternative method for random record selection for re-assessments:** following remediation, optometrists are required to complete re-assessments as part of the QA program to ensure that they have successfully addressed the panel's concerns. Normally, the College would send a representative to the optometrist's clinic to randomly select 25 first-time patient records and submit the physical records to the College. Due to the current, **unprecedented** circumstances and potential risk of exposure for all individuals involved, the panel decided that optometrists would be given six months from the date of notification to provide a list of 50 first-time patient names and ages. The panel would then randomly select 25 patients from the list and require the optometrist to submit the corresponding records.
2. **Requests to meet with panel:** as per the QA Regulations, optometrists have the right to request a meeting with the panel as part of the practice assessment, practice evaluation, and remedial components of the QA program. The panel approved the *Requests to Meet with Quality Assurance Panel Policy* to outline a fair process to handle such requests. One optometrist exercised their right to meet with the panel at its October 9, 2020 meeting.
3. **IPAC core competencies courses:** professional members of the panel have completed and reviewed various Infection Prevention and Control (IPAC) Core Competencies courses offered by Public Health Ontario. The courses are free and available online. The panel agreed to accept the courses as Category A CE for the current cycle. Optometrists may claim 0.5 CE credit for completing each course and successfully passing the test at the end of the course.
4. **Recordkeeping course:** Dr. David White (past President of the College and past Chair of QA Panel) offers a recordkeeping course, which has been presented as part of the College's roadshow and at the OAO symposium in the past. Dr. White reviewed the history and overview of the course with the panel, compared various delivery options, and length of the presentation. The panel agreed that the course would be beneficial to all optometrists, especially newly registered optometrists and those who have been identified through College processes (e.g., QA, ICRC) as requiring assistance in this area. As next steps, the panel will perform further research (e.g., engagement level, education value, costs, and availability) of various delivery methods (e.g., live webinar, pre-recorded webinar, e-module, and workshops).
5. **Practice evaluations:** in collaboration with the Vision Institute of Canada, practice evaluations have resumed with the following considerations: 1. practice evaluations may take place outside of regular clinic hours to accommodate social distancing measures; and 2. may involve patients with minimal risk factors to participate in the optional eye exams.

**6. Implementation of virtual opportunities:**

- a. Two virtual coaching sessions had taken place with positive feedback from College coaches and optometrists; and
- b. Optometrists have successfully submitted patient records electronically through a secure file sharing website instead of submitting physical records to the College. This ensured the health and safety of College staff and significantly streamlined the process.

## QA – Clinical Practice Panel - Activity Report

**Reporting date:** December 4, 2020

**Chair:** Dr. Camy Grewal

**Meetings in 2020:** 6 (1 in person, 5 videoconference)

**Tasks Completed Since Last Council Meeting:**

- Reviewed the College of Opticians of Ontario’s proposed delegation standard.

**Key Priorities**

This committee’s current priority is remaining nimble to respond to updates in pandemic-related IPAC measures and standards of practice.

**Information Items**

CPP has not met in the time since the September Council meeting.

On November 2, the College was invited to provide feedback on the College of Opticians’ draft delegation standard (with feedback requested by November 14):

- [The Explanatory document](#)
- [Draft Standard 10: Delegation](#)

CPP reviewed the draft standard and assisted staff in identifying outstanding questions to return to the College of Opticians.

**Attachments**

- Email feedback provided to the College of Opticians is provided as an information item.

**From:** [David Wilkinson](#)  
**To:** [Fazal Khan](#)  
**Cc:** [Ira Teich](#); [Amy Stein](#)  
**Subject:** RE: Draft Delegation Standard for opticians  
**Date:** Friday, November 13, 2020 3:49:00 PM

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Hi Fazal,

Thanks for sharing this draft standard and asking for feedback.

Because of the short window and some outstanding questions (below), we are not in a position to provide formal feedback at this time.

Generally, we support your work in developing an articulated standard, and one that involves consistency of language. As your background documents points out, our registrants are increasingly working together in common clinics and/or shared environments. We would also agree with you that distinguishing between refraction and prescribing is important, and here is where we have a few questions.

We would appreciate some clarification regarding how the new delegation standard reconciles with Standard 8: Refraction, and specifically p. 7a-c.:

Understanding that the answer may be different for the three scenarios, per p. 7a-c,

- Would you consider that an optician in these scenarios is dispensing without a prescription?
- Would you consider that an optician in these scenarios is dispensing a prescription from an authorized prescriber?
- Would you consider that an optician in these scenarios is prescribing, having received delegation (to prescribe) from an authorized prescriber?

And,

- Have you considered how conflicts of interest may be managed, where an optician is both refracting and dispensing? Or would you consider that there is no conflict of interest?
- If direct supervision/physical presence is required for opticians providing delegation, should it also be required when delegation is received?
- Understanding that it is terminology used by both our colleges, have you thought about providing a definition of “most responsible dispenser” in the document? Or would you consider this term to be generally understood by opticians?
- Lastly, when was Standard 8. Refraction last reviewed/updated, and are any updates being considered in light of the new delegation standard?

Thanks for the invitation to ask these questions,

David

David Wilkinson, OD, FAAO  
Practice Advisor  
College of Optometrists of Ontario

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*I am currently working remotely, with access to phone and email. I will respond to your message as soon as possible. Please contact me at the mobile phone number above. Thank you for your patience.*

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**From:** Fazal Khan <[fkhan@collegeofopticians.ca](mailto:fkhan@collegeofopticians.ca)>  
**Sent:** Monday, November 2, 2020 10:15 AM  
**To:** David Wilkinson <[DWilkinson@collegeoptom.on.ca](mailto:DWilkinson@collegeoptom.on.ca)>  
**Cc:** Ira Teich <[ITeich@collegeoptom.on.ca](mailto:ITeich@collegeoptom.on.ca)>; Amy Stein <[astein@collegeofopticians.ca](mailto:astein@collegeofopticians.ca)>  
**Subject:** Draft Delegation Standard for opticians

## Inquiries, Complaints and Reports Committee Activity Report

**Reporting date:** November 20, 2020

**Committee Co-Chairs:** Dr. Richard Kniaziew & Dr. David White

*This report is intended to provide the Council with information on the complaints/investigations process while maintaining confidentiality required under the Regulated Health Professions Act (“RHPA”) and owed to the parties. In keeping with Section 36 of the RHPA, details about specific cases are not shared as part of the committee report.*

### Information Items

Although the case processing times were severely affected by the pandemic and *Ontario Regulation 73/20 – Limitation Periods*, as of mid-September, the ICRC has been able to resume most investigations. This allowed for the regular panel meetings to resume as well. Both panels held their meetings in November and more panel meetings will take place in December 2020 and January 2021.

### Complaints Processed Since Last Reporting: September 11, 2020

- Cases newly filed: 14
- Cases reviewed by the Panels: 17
- Cases withdrawn: 2
- Panel decisions pending: 13

| Decision Breakdown  | Total                |
|---|----------------------|
| <b>Decisions Issued</b>   | <b>2<sup>1</sup></b> |
| <b>Case Type</b>  |                      |
| • Complaints  | 2                    |
| • Registrar’s Report  | 0                    |
| • Incapacity Inquiry  | 0                    |
| <b>Dispositions (for complaint cases above)</b>                     |                      |
| • No further action (NFA)   | 1                    |
| • Advice or recommendation  | 1                    |
| <b>Nature of Allegations (for dispositions above, NFA excluded)</b> |                      |
| • Unprofessional behaviour  | 2                    |
| • Care (quality, failure to diagnose/refer, unsafe care)            | 1                    |
| • Delegation  | 1                    |
| <b>Timeline for Resolution (for complaint cases above)</b>          |                      |
| • Less than 120 Days  | 0                    |
| • 121-150 Days  | 0                    |
| • 151-180 Days  | 0                    |
| • 180+ Days   | 2                    |

### HPARB Appeals

- New appeals: 0
- ICRC Decision Confirmed: 0
- Outstanding appeals to be heard: 4
- Appeals heard and awaiting decisions: 1

<sup>1</sup> Due to the regular panel meetings not taking place, only two decisions were issued in the reported time period.

## Registration Committee Activity Report

**Reporting date: December 4, 2020**

**Chair: Dr. Bill Ulakovic**

### **Key Priorities:**

#### Optometry Competency Framework project

- The committee discussed the licensing agreement associated with the national competency profile project, which Touchstone Institute refers to as the Optometry Competency Framework.
- College staff is arranging for the legal review of the draft licensing agreement.

#### Optometry Examining Board of Canada

- College staff worked with OEBC to obtain exam reports directly from OEBC, rather than from candidates. In addition to being more secure, this new process also enabled an expedited registration process.
- Following an invitation from the OEBC CEO, two committee members travelled to Hamilton to observe the OEBC OSCE exam process. Although they were unable to observe the candidates being examined, they were able to ask questions of OEBC's CEO, psychometricians, and examiners.
- Dr. Quaid was confirmed on the OEBC Board on October 30, 2020.

#### Registration Process during COVID-19

- College staff continue to accept applications for registration electronically and validate documents with applicants.
- The committee approved crediting new registrants the cost of obtaining an updated vulnerable sector check following the expiry of their original check.
- The Audit/Finance/Risk Committee approved delaying the payment of the 2021 annual renewal fee by three months for recent new registrants.
- From January 1 to November 19, 2020, the College processed 94 registrations; 35 of these were between October 30 (when the September OEBC exam results were received) and November 19. There are an additional 34 new registrations anticipated in the near future.

#### Further Amendments to the Registration Regulation draft amendments

- College staff have asked the Ministry of Health to consider introducing more flexibility in the Registration Regulation while the Ministry reviews further amendments from the College. This would be consistent with another health regulatory college that has this flexibility.

## **Governance/HR Committee Report**

**Reporting date:** December 4, 2020

**Chair:** Dr. Chris Nicol

**Meetings in 2020:** 6

The Governance/HR Committee met via teleconference on November 9 and November 19.

### **Registrar Search:**

The search for a new Registrar is underway. All four search firms responded to the call, and based on criteria developed, each member of the Search Committee reviewed the proposals and ranked them. All five committee members concluded that Waterhouse Executive Search had the best proposal. This search firm was, coincidentally, the least costly one and is giving an 18-month guarantee to undertake the search at no cost if the new registrar does not work out for performance reasons.

The firm is now conducting a 360-degree assessment to develop a comprehensive profile and expectations for the role. This includes interviews with several staff; all Search Committee members; the Interim Registrar and the Director of Regulatory Branch at the Ministry. The committee has a meeting scheduled for November 30 to review results of this consultation process, a draft of the comprehensive position profile and a draft advertisement. The expected timeline to have someone in place is no later than April 2021.

### **Committee Volunteer Applications:**

Only 23 applications were received for committee volunteer positions this year compared to 46 in 2019. The committee noticed that many existing volunteers had not resubmitted for their committees. This was likely due in part to COVID and an earlier deadline for applications. Existing committee members who had not submitted a Volunteer Application are in the process of being contacted to determine their interest in returning—most have already responded and expressed their interest. Due to the unusual circumstances of 2020, those individuals are being considered alongside the individuals who did apply. Next year the rules will return to a more rigid structure where existing committee members have to apply to be considered.

### **Committee Volunteer Recommendations:**

The Governance/HR Committee is close to finalizing its recommendations for committee slates, which will be provided to Council at the first Council meeting of 2021 to be scheduled in January. The recommendations will be tabled for Council ratification following the Executive election process. This will allow for changes to be made based on what occurs with the Executive Committee composition.

### **Proposed By-law Changes:**

The committee discussed the proposed by-law changes that were presented at the October 15, 2020 Council meeting and agreed that legal review for parts i and vii of the motions will be helpful for determining next steps. The legal review is currently underway.

## Audit/Finance/Risk Committee Activity Report

**Reporting date:** December 4, 2020

**Chair:** Bashar Kassir

### Tasks Completed Since Last Council Meeting:

- Consent motion to Council submitted on September 25, 2020 for approval of BDO Canada LLP as the College's new auditors was approved.
- Ongoing discussion re: HST charged on membership fees; committee will seek advice from new auditors.
- Review of *Investments Policy* deferred, and committee will seek advice from new auditors.
- Drafted revisions to *Honoraria and Expenses Policy*, which were reviewed at the Committee's meeting on November 6, 2020 and are presented to Council at this meeting as a motion for approval.
- Completed the budgeting process and a draft budget for the next fiscal year 2021 is presented to Council at this meeting as a motion for approval.

### Key Priorities

- Review and approval of revisions to the *College's Honoraria and Expenses Policy*.
- Approval of the new auditors, BDO Canada LLP by Council. Committee staff support to engage with the new auditors to start preliminary planning of the 2020 fiscal year audit.
- Ongoing review/awareness of risks: IT, operational, organizational, financial, and strategic.
- Updating current budget vs actuals and preparing financial reporting for Q3 period ending September 30, 2020 and impact of COVID-19 and provided to Council for its information.
- Updating current investment portfolio report to September 30, 2020 and provided for Council for its information.
- Cybersecurity training for Council members.

### Information Items

#### Financial Reporting:

- Budget vs Actuals Income and Expenses Report for Q3 YTD for the period January 1, 2020 to September 30, 2020.
- Consolidated Investments Portfolio Report for the period January 1, 2020 to September 30, 2020.

College of Optometrists of Ontario  
 Budget vs Actuals Q3 YTD January 1, 2020 to September 30, 2020  
 Statement of Revenue and Expenses  
 AFR Committee Meeting - November 17, 2020

|   | Budget vs Actuals Q3 YTD January 1 - September 30, 2020 |                  |                  |              |
|---|---|------------------|------------------|--------------|
|   | Actual  | Budget           | Budget           | % Variance   |
| <b>Income</b>                                       |   |                  |                  |              |
| <b>4000 REVENUE</b>                                 |   |                  |                  |              |
| 4100 Registrants Fees                               | 1,675,263   | 1,864,065        | (188,802)        | (10%)        |
| 4200 Professional Corporation Renewal Fees          | 106,953   | 198,330          | (91,377)         | (46%)        |
| 4300 Professional Corporation Application Fees      | 16,436  | 44,100           | (27,664)         | (63%)        |
| 4500 Miscellaneous Registrants Fees                 | 358   | 2,250            | (1,892)          | (84%)        |
| <b>Total 4000 REVENUE</b>                           | <b>1,799,010</b>  | <b>2,108,745</b> | <b>(309,735)</b> | <b>(15%)</b> |
| <b>5000 COMMITTEES AND COLLEGE ACTIVITIES</b>       |   |                  |                  |              |
| 5001 Council  | 53,037  | 96,000           | (42,963)         | (45%)        |
| 5002 Council Training                               | 11,000  | 22,500           | (11,500)         | (51%)        |
| 5003 Discipline                                     | 17,714  | 48,750           | (31,036)         | (64%)        |
| 5004 Executive                                      | 20,132  | 9,000            | 11,132           | 124%         |
| 5005 President Stipend                              | 15,000  |                  |                  |              |
| 5006 ICRC   | 26,736  | 67,500           | (40,764)         | (60%)        |
| 5007 Patient Relations                              | 2,327   | 15,000           | (12,673)         | (84%)        |
| 5008 Quality Assurance                              | 32,306  | 150,000          | (117,694)        | (78%)        |
| 5009 QA Assessments Recoverable                     | (6,642)   | (3,000)          | (3,642)          | 121%         |
| 5010 Registration                                   | 14,347  | 24,900           | (10,553)         | (42%)        |
| 5015 Audit Finance Risk (AFR)                       | 5,250   | 15,000           | (9,750)          | (65%)        |
| 5020 Governance and HR                              | 9,338   | 33,750           | (24,412)         | (72%)        |
| 5025 Quality Assurance - Clinical Practice Panel    | 10,683  | 22,500           | (11,817)         | (53%)        |
| 5026 Quality Assurance - Subcommittee (QASC)        |   |                  |                  |              |
| 5030 Strategic Planning                             | 39,225  | 30,000           | 9,225            | 31%          |
| 5100 Stakeholder Engagement                         | 17,336  | 30,000           | (12,664)         | (42%)        |
| 5110 FORAC Contribution                             | 26,440  | 19,500           | 6,940            | 36%          |
| 5115 Medals and Presentations                       | 0   | 3,000            | (3,000)          | (100%)       |
| 5120 Memberships (FHRCO, etc.)                      | 8,400   | 18,750           | (10,350)         | (55%)        |
| <b>Total 5000 COMMITTEES AND COLLEGE ACTIVITIES</b> | <b>302,629</b>  | <b>603,150</b>   | <b>(300,521)</b> | <b>(50%)</b> |
| <b>6000 EXPENSES</b>                                |   |                  |                  |              |
| 6010 Accounting and Audit                           | 4,500   | 22,125           | (17,625)         | (80%)        |
| 6020 Bank and Service Fees                          | 3,345   | 48,750           | (45,405)         | (93%)        |
| 6030 Communications and Design                      | 2,507   | 7,500            | (4,993)          | (67%)        |
| 6040 Deliveries and Postage                         | 2,365   | 12,375           | (10,010)         | (81%)        |
| 6050 Depreciation                                   | 0   | 37,500           | (37,500)         | (100%)       |
| 6060 Dues and Subscriptions                         | 3,722   | 338              | 3,385            | 1003%        |
| 6070 Equipment and Maintenance                      | 22,150  | 31,875           | (9,725)          | (31%)        |
| 6080 Equipment Lease                                | 8,306   | 11,250           | (2,944)          | (26%)        |
| 6090 Insurance                                      | 2,352   | 4,875            | (2,523)          | (52%)        |
| 6100 Investment Management Fees                     | 36,920  | 33,750           | 3,170            | 9%           |
| 6105 E-Learning Module Development                  | 15,000  | 18,750           | (3,750)          | (20%)        |
| 6110 Jurisprudence Exam Delivery                    | 7,957   | 4,050            | 3,907            | 96%          |
| 6114 Legal - Corporate                              | 81,798  | 3,000            | 78,798           | 2627%        |
| 6115 Legal - General                                | 702   | 26,250           | (25,548)         | (97%)        |
| 6116 Legal - Discipline                             | 55,142  | 168,750          | (113,608)        | (67%)        |
| 6117 Legal - Discipline Cost Recoverable            | (12,415)  | (37,500)         | 25,085           | (67%)        |
| 6118 Legal and Investigations - ICRC                | (1,906)   | 37,500           | (39,406)         | (105%)       |
| 6120 Legal - Registration                           | 4,057   | 11,250           | (7,193)          | (64%)        |
| 6130 OE Tracker                                     | 52,565  | 42,000           | 10,565           | 25%          |
| 6140 Office Supplies                                | 3,448   | 20,625           | (17,177)         | (83%)        |
| 6145 Photocopies and Printing                       | 460   | 1,875            | (1,415)          | (75%)        |

**College of Optometrists of Ontario**  
**Budget vs Actuals Q3 YTD January 1, 2020 to September 30, 2020**  
**Statement of Revenue and Expenses**  
 AFR Committee Meeting - November 17, 2020

|  | Budget vs Actuals Q3 YTD January 1 - September 30, 2020 |                  |                  |              |
|--|---|------------------|------------------|--------------|
|  | Actual  | Budget           | Budget           | % Variance   |
| 6150 Professional Fees - Consulting        | 48,361  | 41,250           | 7,111            | 17%          |
| 6160 Rent and Occupancy Costs              | 127,532   | 116,250          | 11,282           | 10%          |
| 6170 Research                              | 15,000  | 0                | 15,000           | 0%           |
| 6180 Telephone & Internet                  | 7,756   | 7,500            | 256              | 3%           |
| Exchange Gain or Loss                      | 64  | 0                | 64               | 0%           |
| <b>Sub-total Expenses</b>                  | <b>491,687</b>  | <b>671,888</b>   | <b>(180,201)</b> | <b>(27%)</b> |
| <b>6500 IT</b>                             |   |                  |                  |              |
| 6510 Hosting and Infrastructure Services   | 33,233  | 41,775           | (8,542)          | (20%)        |
| 6520 Hardware Maintenance                  | 800   | 4,800            | (4,000)          | (83%)        |
| 6530 Software Maintenance                  | 19,492  | 27,866           | (8,374)          | (30%)        |
| 6540 Projects and Contingencies            | 42,994  | 55,500           | (12,506)         | (23%)        |
| <b>Total 6500 IT</b>                       | <b>96,519</b>   | <b>129,941</b>   | <b>(33,422)</b>  | <b>(26%)</b> |
| <b>7000 Staff Costs</b>                    |   |                  |                  |              |
| 7010 Salaries                              | 994,991   | 873,511          | 121,480          | 14%          |
| 7011 COVID-19 Wage Subsidy - Payroll Taxes | (25,000)  | 0                | (25,000)         | 0%           |
| <b>Total 7010 Salaries</b>                 | <b>969,991</b>  | <b>873,511</b>   | <b>96,480</b>    | <b>11%</b>   |
| 7015 Benefits & Training                   |   |                  |                  |              |
| 7020 CPP Expense                           | 30,825  | 30,582           | 243              | 1%           |
| 7021 CPP Expense - Committee Members       | 6,892   | 0                | 6,892            | 0%           |
| 7025 EI Expense                            | 14,535  | 12,747           | 1,788            | 14%          |
| 7030 EHT                                   | 1,298   | 0                | 1,298            | 0%           |
| 7031 EHT Expense - Committee Members       | 215   | 0                | 215              | 0%           |
| 7100 Group Health Benefits                 | 53,760  | 65,322           | (11,562)         | (18%)        |
| 7101 Group Health-Taxable Benefits         | 0   | 0                | 0                | 0%           |
| 7110 RRSP Employer Contribution            | 22,055  | 26,713           | (4,657)          | (17%)        |
| 7120 Staff Appreciation                    | 2,451   | 3,750            | (1,299)          | (35%)        |
| 7130 Staff Training                        | 3,861   | 15,000           | (11,139)         | (74%)        |
| <b>Total 7015 Benefits &amp; Training</b>  | <b>135,892</b>  | <b>154,114</b>   | <b>(18,221)</b>  | <b>(12%)</b> |
| <b>Total 7000 Staff Costs</b>              | <b>1,105,883</b>  | <b>1,027,625</b> | <b>78,259</b>    | <b>8%</b>    |
| <b>Total Expenses</b>                      | <b>1,996,719</b>  | <b>2,432,603</b> | <b>(435,885)</b> | <b>(18%)</b> |
| <b>Net Revenue over Expenses (Loss)</b>    | <b>(197,709)</b>  | <b>(323,858)</b> | <b>126,149</b>   | <b>(39%)</b> |

College of Optometrists of Ontario  
Investment Returns: Consolidated Portfolio

For the period January 1 - September 30, 2020, updated November 3, 2020

|                                   | Cash and<br>Equivalents | Fixed Income<br>Securities & Fixed<br>Income Funds** | Equities & Equity<br>Funds* | Total Fixed Income<br>and Equities | Total Portfolio | Calculation of<br>Unrealized Loss | Notes                      |
|-----------------------------------|-------------------------|--|-----------------------------|------------------------------------|-----------------|-----------------------------------|----------------------------|
| <b>Consolidated Portfolio</b>     |                         |  |                             |                                    |                 |                                   |                            |
| Opening Balance - Jan 1           | 80,879.89               | 1,965,774.76   | 1,932,362.15                | 3,897,901.91                       | 3,979,016.80    |                                   |                            |
| Income**                          |                         |  |                             |                                    |                 |                                   |                            |
| Realized Capital Gains (Losses)   |                         |  |                             |                                    |                 |                                   |                            |
| Unrealized change in market value |                         |  |                             |                                    |                 |                                   |                            |
| Contributions / (Withdrawals)     |                         |  |                             |                                    |                 |                                   |                            |
| Fees                              |                         |  |                             |                                    |                 |                                   |                            |
| Ending Balance                    | 247,208.60              | 1,911,952.71   | 1,861,856.00                | 3,773,808.71                       | 4,021,017.31    | <b>42,000.51</b>                  | Unrealized Gain - Combined |
| Return (Net of Fee)               |                         |  |                             |                                    | -2.26           | 0.0105555                         |                            |
| Benchmark                         |                         |  |                             |                                    | 4.35            |                                   |                            |

\*US/CAD Exchange Rate Used = 1.3326 as at September 30, 2020

\*\*Income includes interest, dividends, fund distributions, accruals net of account changes

*Note: All values as presented are derived from final Q3 statements from Investment Portfolio Managers*

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# 4-6 / PRESENTATIONS

4. Presentation from Dr. Stan Woo, Director, University of Waterloo School of Optometry and Vision Science.
5. Registrar's Report: Interim Registrar Ira Teich to provide College updates via PPT presentation that will touch on updates regarding the previous two months of College operations.
6. Quality Assurance Subcommittee presentation: Ms. Ellen Pekilis, Chair of the Quality Assurance Subcommittee, will provide a PPT presentation that will touch on:
  - QA Program redevelopment project overview; and
  - past achievements, ongoing and future projects, and key milestones.

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# 7 / MOTIONS

## 7. Motions Brought Forward from Committees

### a. QA Subcommittee: CE Policy

- To approve the final version of the 2021-2023 CE Policy.

### b. Registration Committee: IGOEE Fund

- To approve establishing a \$60,000 fund to help sustain the Internationally Graduated Optometrist Evaluating Examination (IGOEE) if candidate registrations fall below the required break-even number, for as long as the IGOEE will be administered, subject to a legal agreement between the College and Touchstone Institute to administer the fund.

### c. Audit/Finance/Risk Committee: Expense Policy

- To approve the College's Finance Policy – Honoraria and Expenses revised November 6, 2020.

### d. Audit/Finance/Risk Committee: 2021 College Budget

- To approve the College's Budget for the fiscal year January 1, 2021 to December 31, 2021.

## BRIEFING NOTE – QA SUBCOMMITTEE

Council Meeting – September 2020

### Subject

#### **Continuing Education (CE) Policy (2021-2023)**

#### Background

The next CE cycle will run from January 1, 2021 to December 31, 2023. At its June 25, 2020 meeting, Council approved the proposed key changes to the 2021-2023 CE Policy for circulation.

Formal consultation on the proposed key changes to the 2021-2023 CE Policy occurred between June 29, 2020 and August 28, 2020. The QA Subcommittee (QASC) reviewed the feedback and made revisions as needed.

The revised CE policy was presented to Council on September 25, 2020 for approval. Council had two main concerns as follows:

1. Decreasing equivalent hours from a maximum of 35 to 20 hours per cycle would disincentivize optometrists from completing equivalent activities; and
2. There appears to be discrepancies in CE credit hour calculations between clinical supervisors working at a school accredited by the Accreditation Council on Optometric Education (AOCE) and clinical supervisors working in an external clerkship rotation for students from ACOE-accredited schools or the International Optometric Bridging Program. The CE credit hours should be the same for both types of supervisors.

#### Decision for Council

To to approve the final version of the 2021-2023 Continuing Education Policy as updated in order to provide further clarity and ease of administration.

#### Considerations

At its November 26, 2020 meeting, QASC had extensive discussions on the two concerns identified by Council and made the following decisions:

1. Maintain the original proposal of 50 COPE/20 other learning hours split based on the rationale previously presented to Council at its June 25 and September 25, 2020 meetings.
2. An exception will be made for Fellowship or Diplomate in the American Academy of Optometry (FAAO) or Fellowship in the College of Optometrists in Vision Development (FCOVT). The QASC understands that fellowships and diplomates require substantial amount of time and efforts to achieve and represent high-quality education that would contribute to improved quality eye care to the public. As such, an optometrist may claim 30 COPE hours during the cycle the fellowship or diplomate is awarded.

3. Combined all types of clinical supervisor as one type of learning opportunity with the same CE credit hours calculations.
4. To further simplify the CE credit hour calculations for other learning opportunities:
  - a. full-time vs. part-time were defined in terms of days worked per week; and
  - b. pro-rated hours for part-time opportunities were replaced with set hours.

### Supporting Materials

1. Rationale for 50 COPE/20 other learning hours split
2. Final version of the 2021-2023 CE Policy – track changes version
3. Final version of the 2021-2023 CE Policy – clean version

### Next Steps

- If approved by Council, the CE Policy will be rolled out to optometrists along with updated [Frequently Asked Questions](#) on the College website

### Contacts

- Ellen Pekilis, QA Subcommittee Chair
- Bonny Wong, Manager, Quality Assurance Programs

### **Rationale for 50 COPE/20 Other Learning Hours Split**

After extensive review of the COPE accreditation process, the QA Subcommittee (QASC) is confident that requiring a minimum of 50 hours of accredited CE is best practice for several reasons, including:

- COPE is a recognized accreditation program for optometric CE courses;
- there is currently no Canadian version of COPE;
- there are Canadian representatives on the COPE committee;
- CE providers are required to meet [COPE accreditation criteria](#), which includes:
  - incorporating into CE activities the educational needs (knowledge, competence, or performance) that underlie the professional practice gaps of their learners;
  - generating activities/educational interventions that are designed to change competence, performance, or patient outcomes as described in its mission statement; and
  - analyzing changes in learners (competence, performance, or patient outcomes) achieved as a result of the overall program's activities/educational interventions;
- [COPE Standards for Commercial Support](#) ensure independence in CE activities; and
- COPE has been deemed substantially equivalent to the Accreditation Council for Continuing Medical Education (ACCME®), which accredits organizations that provide continuing medical education (CME) for physicians. COPE has adopted the ACCME accreditation criteria; and
- COPE accredited CE would ensure Ontario optometrists are participating in high-quality and meaningful CE.
- OE TRACKER data indicate that Ontario optometrists are already taking approximately 72% of their CE hours as COPE-accredited courses; so the proposed changes to the policy are reflecting the current reality of optometrists with a simpler, clearer, and more streamlined process.



# Policy

|                       |   |                      |   |
|-----------------------|---|----------------------|---|
| <b>Type:</b>          | Quality Assurance Program                                 |                      |   |
| <b>Name:</b>          | Continuing Education: January 1, 2021 – December 31, 2023 |                      |   |
| <b>Status:</b>        | Draft   | <b>Version:</b>      | 1 |
| <b>Date Approved:</b> |   | <b>Date Revised:</b> |   |

### Purpose

The purpose of this policy is to outline the requirements of continuing education that must be met by optometrists in the three-year continuing education cycle: January 1, 2021 to December 31, 2023.

### Participation in Continuing Education

As per the [Optometry Act, 1991, O. Reg. 119/94](#), a key component of the College’s Quality Assurance Program is mandatory Continuing Education (CE). Optometrists are required to participate in the CE component to ensure their continuing competence and quality improvement, to address changes in practice environments, and to ensure they remain current with changes in technology, scope and standards of practice.

### Current Cycle

The current cycle runs from January 1, 2021 to December 31, 2023.

Optometrists must complete a minimum of **seventy (70)** credit hours of continuing education related to the maintenance of their standards of practice or continuing competence by the end of the three-year cycle.

### Breakdown

Of those 70 hours, an optometrist must complete:

- a minimum of **50 (fifty)** hours of Council on Optometric Practitioner Education (COPE) accredited CE;
  - **20 (twenty)** of those COPE accredited hours must be in topics reasonably related to ocular disease and management or related systemic disease;
  - [an optometrist may claim 30 COPE-equivalent hours during the cycle a Fellowship or Diplomate in the American Academy of Optometry \(FAAO\) or Fellowship in the College of Optometrists in Vision Development \(FCOVD\) is awarded](#); and
- the remaining **20 (twenty)** hours may be obtained by completing COPE accredited CE or other learning opportunities, which give optometrists a wider range of options and the opportunity to make flexible selections that suit their learning needs and practice.

Commented [E1]: Typo

Accepted learning opportunities for the remaining 20 hours include:

| Learning Opportunities   | Calculation of CE Credit Hours   |
|--|--|
| <b>Organized events:</b> conferences, education, events, and lectures that are not COPE-accredited   | Hour-for-hour  |
| <b>Professional journals:</b> reading of articles in refereed optometric, ophthalmologic, or medical journal   | Hour-for-hour  |
| <b>Distance learning activities:</b> print, internet, video that are not COPE accredited   | Hour-for-hour  |
| <b>Graduate studies</b> in optometry or a related health discipline preapproved by the Quality Assurance Panel   | Full-time studies <u>(5 days/week)</u> : 20 hours per year<br><br>Part-time studies <u>(less than 5 days/week)</u> : <del>pro-rated 20-10</del> hours per year                     |
| <b>Residency</b> at an ACOE-accredited school  | 20 hours per <u>year/cycle</u>   |
| <b>Faculty / staff optometrist appointment</b> at an ACOE-accredited school  | Full-time <u>(5 days/week)</u> : 20 hours per <u>year/cycle/year</u><br><br>Part-time <u>(less than 5 days/week)</u> : <del>pro-rated 20-10</del> hours per <u>year/cycle/year</u> |
| <b>Fellowship or Diplomate</b> in the American Academy of Optometry or Fellowship in the College of Optometrists in Vision Development   | 20 hours during the cycle the fellowship or diplomate is awarded   |
| <b>Publication of an article</b> in a refereed optometric, ophthalmologic, or medical journal  | 10 hours   |
| <b>Publication of a case report</b> in a refereed journal  | 2 hours  |
| <b>Lectures prepared and given to regulated health professionals</b> for their primary continuing education or regulated health professionals in training education at a Canadian or American accredited school. If a faculty member prepares and gives lectures to regulated health professionals as part of their appointment, they may claim CE credit hours either for their faculty | 3 credit hours/hour of lecture—each lecture may be counted one time only   |

**Commented [E2]:** still capped at a maximum of 20 hours per 3 year cycle, but should be calculated at same rate as other learning opportunities

|  |   |
|--|---|
| appointment or lectures prepared and given to regulated health professionals, but not both.  |   |
| <a href="#">Appointment as a clinical supervisor/staff optometrist at an ACOE-accredited school</a>  | Full-time: 7 hours per academic year<br>Part-time: pro-rated 7 hours per academic year  |
| <a href="#">Supervising optometrist in an external clerkship rotation for students from ACOE-accredited schools or the IOBP</a>                                | One rotation of minimum 7 weeks in an academic term:<br><ul style="list-style-type: none"> <li>• Full-time: 7 hours</li> <li>• Part-time: pro-rated 7 hours</li> </ul><br>One short rotation (i.e. 4 week) in an academic term:<br><ul style="list-style-type: none"> <li>• Full-time: 3 hours</li> <li>• Part-time: pro-rated 3 hours</li> </ul> |
| <a href="#">Appointment as a clinical supervisor/staff optometrist at an ACOE-accredited school</a>  | Full-time (5 days/week): 1 hour per week  |
| <a href="#">Supervising optometrist in an external clerkship rotation for students from ACOE-accredited schools (including external clerkship) or the IOBP</a> | Part-time (less than 5 days/week): 0.5 hour per week  |
| Participation in an organization approved to administer an entry-to-practice examination or an evaluating examination for foreign-trained practitioners.       | <b>Clinical Assessor:</b> 1 credit hour per two hours spent assessing or training to assess candidates<br><br><b>Question Author:</b> 1 credit hour per question accepted to the database<br><br><b>Question Item Selector:</b> 1 credit hour per two hours spent selecting questions for the examinations  |
| Certification in a Cardiopulmonary Resuscitation (CPR) Heart Saver AED (C) or CPR HCP (Health Care Provider) level with AED                                    | 5 hours per cycle   |

**Commented [BW3]:** This would be equivalent to **1 CE hour/week** for full-time supervising optometrists. This CE credit hour calculation is used for the combined entry below.

**Commented [E4]:** Staff optometrist has been moved up to the section on Faculty appointments for ease of administration / understanding in university context. The entitlement does not change.

**Commented [E5]:** minor rephrasing for ease of understanding / administration by university. Entitlement does not change.

### New Registrants

Optometrists may only claim CE credit hours that have been completed following their initial registration with the College. Newly registered optometrists during the current cycle will be required to complete a prorated number of hours based on their registration year as follows:

| Year of Registration | Total Hours    | COPE Accredited Hours (*) | Other Learning Opportunities Hours |
|----------------------|----------------|---------------------------|------------------------------------|
| 2021                 | 47             | 34 (14)                   | 13                                 |
| 2022                 | 24             | 17 (7)                    | 7                                  |
| 2023                 | No requirement | No requirement            | No requirement                     |

\*Number of COPE accredited hours that must be in topics reasonably related to ocular disease and management or related systemic disease

### Participation Verification Certificate

A participation verification certificate must be issued for COPE accredited CE activities.

For other learning opportunities, optometrists must complete the ‘Continuing Education: Other Learning Opportunities’ form, which requires the following information:

- **Activity:** select one of the accepted learning opportunities;
- **Instructor:** name of the instructor of the CE activity or “Self” if there is no instructor;
- **Provider/resource used:** name of the provider of the CE activity or the resource material used;
- **Format:** select one of the activity formats. There are two options for online formats:
  - **Online – Interactive:** webinar, video conference, teleconference, or other format that allows for immediate interaction and feedback between the audience and the instructor. Once the event has taken place, optometrists may no longer participate in that activity; and
  - **Online – Enduring:** webcast, podcast, video, journal, website, written or other format that provides one-way content to the audience without immediate interaction with the instructor. There is not just one time on one day to participate in the activity, rather, the optometrists determine when they participate;
- **Presentation (if applicable):** select one of the activity presentations or leave blank if not applicable;
- **Category:** select one of the activity categories. See “COPE Categories” for description of each category;
- **Date:** date of completion of the activity;
- **City, Province/State, Country:** location of the activity; and
- **Number of credit hours claimed:** number of credit hours claimed for the activity.

### CE Exclusions

Although the College recognizes the value in trade show participation, this activity does not qualify for CE.

### Reporting of Hours

Optometrists must **self-declare completion** of CE requirements on their **Annual Report** at the end of the three-year cycle (2023).

Optometrists must **also submit all CE credit hours to OE TRACKER**. It is the responsibility of the optometrist to claim only credit hours that is relevant to their maintenance of practice and/or continuing competence. Some CE providers send COPE accredited attendance information directly to OE TRACKER. Otherwise, the optometrist must submit their own certificates for COPE accredited CE activities. For other learning opportunities, optometrists must submit completed 'Continuing Education: Other Learning Opportunities' forms to OE TRACKER. The College will verify optometrists' reporting hours through individual OE TRACKER profiles. It is incumbent upon optometrists to ensure that their OE TRACKER profiles are up to date, particularly toward the end of the CE cycle.

#### **Deficiency Audit**

The College will perform a deficiency audit at the conclusion of this three-year reporting cycle. The deficiency audit identifies those who fail to meet the CE hour requirement.

**As per the *Optometry Act*, the Registrar is required to refer optometrists who fail to acquire the required number of CE credit hours to the Quality Assurance Committee for a practice assessment.** As such, optometrists found to be deficient in CE hours based on the breakdown above will be required to participate in a practice assessment at their own cost according to the College's Schedule of Fees and Penalties.

## Policy

|                       |   |                      |   |
|-----------------------|---|----------------------|---|
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|  | •  |

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|--|--|
| <b>Supervising optometrist</b> for students from ACOE-accredited schools (including external clerkship) or the IOBP                                      | Full-time (5 days/week): 1 hour per week<br><br>Part-time (less than 5 days/week): 0.5 hour per week   |
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### Deficiency Audit

The College will perform a deficiency audit at the conclusion of this three-year reporting cycle. The deficiency audit identifies those who fail to meet the CE hour requirement.

**As per the *Optometry Act*, the Registrar is required to refer optometrists who fail to acquire the required number of CE credit hours to the Quality Assurance Committee for a practice assessment.** As such, optometrists found to be deficient in CE hours based on the breakdown above will be required to participate in a practice assessment at their own cost according to the College’s Schedule of Fees and Penalties.

## BRIEFING NOTE

Council meeting – December 2020

### Subject

Creating a fund to support the Internationally Graduated Optometrist Evaluating Examination (IGOEE)

### Background

In January 2014, the College engaged Touchstone Institute to develop the Internationally Graduated Optometrist Evaluating Examination (IGOEE), which was implemented in June 2015 and serves as the evaluating exam for internationally educated optometrists. Candidates who performed well at the IGOEE are accepted into the bridging program offered by the University of Waterloo School of Optometry and Vision Science (WOVS). If candidates score significantly high on the IGOEE, they can bypass bridging education. The bridging program is being discontinued; 2020 is the last year WOVS will offer the program, with a total of 18 candidates currently registered. WOVS is planning to launch an Advanced Optometry Degree Program in 2022 to accommodate a maximum of six internationally educated optometrists.

Touchstone Institute has been administering the IGOEE on a cost-recovery basis. The cost per candidate has been maintained at \$5,000 since the exam was implemented, with the exam being administered once annually. Touchstone Institute has informed the Registration Committee that the break-even number to administer the IGOEE is 24 candidates, and that the exam is not sustainable with less than 12 candidates.

With the changes to the bridging program, the number of candidates registering for the IGOEE has declined. There are currently 23 candidates registered for the next IGOEE administration. It is projected that there will be internationally educated candidates who will wish to register for the IGOEE in the future, but it is expected to be fewer than the break-even number. In past years, the Office of the Fairness Commissioner has expressed concern about the increasingly limited options available to internationally educated candidates.

Accordingly, the committee is proposing to establish a fund to help sustain the IGOEE that would be subject to a legal agreement between the College and Touchstone Institute. WOVS has not indicated that it would be using the IGOEE to admit candidates into its program. This fund is only to be accessed by Touchstone Institute if candidate registrations fall below the required break-even number, for as long as the IGOEE will be administered. It is proposed that the fund be initially established in the amount of \$5000 per candidate, multiplied by the difference between 24 and 12 candidates, for a total of \$60,000.

### Decision for Council

To approve establishing a \$60,000 fund to help sustain the Internationally Graduated Optometrist Evaluating Examination (IGOEE) if candidate registrations fall below the required break-even number, for as long as the IGOEE will be administered, subject to a legal agreement between the College and Touchstone Institute to administer the fund.

### Contact

Hanan Jibry, Assistant Registrar

## BRIEFING NOTE

Council Meeting – December 4, 2020

### Subject

Draft Finance Policy – Honoraria and Expenses – Revised November 6, 2020

### Background

The committee has completed its annual review of the Finance Policy – Honoraria and Expenses. The revisions reflect a change to per diem and preparation time rates and reflect the fact that the College's committees and Council meetings have shifted to virtual meetings and teleconferences in response to COVID-19 and restrictions to in-person gatherings.

Two copies of the revised policy are enclosed: one copy shows the tracked changes and the other is a clean copy for ease in reviewing.

### Decision(s) for Council

To approve the College's Finance Policy – Honoraria and Expenses revised November 6.

### Supporting Materials

- Revised policy, with and without track changes

### Contact

- Deborah McKeon, Manager, Finance and Office Administration

## Policy

|                       |                      |                      |  |
|-----------------------|----------------------|----------------------|--|
| <b>Type:</b>          | Finance              |                      |  |
| <b>Name:</b>          | Honoraria & Expenses |                      |  |
| <b>Status:</b>        | Draft                | <b>Version:</b>      | <a href="#">1-3 2.0</a>                    |
| <b>Date Approved:</b> | September 27, 2019   | <b>Date Revised:</b> | <a href="#">August 18 November 6, 2020</a> |

### Purpose

The purpose of this policy is to outline the honoraria and expense coverage provided to professional Council and Committee members<sup>1</sup> for College work.

### Overview

Honoraria are paid to professional (optometrist) members of Council and committees (statutory, standing, ad-hoc) for participating in activities related to College business.

Such activities include:

- attending scheduled meetings/hearings (in-person, online or via teleconference);
- decision-writing;
- attending College-related education and training sessions; and
- participating in any other approved College event/activity.

Honoraria are also paid for time spent preparing for meetings. The College recognizes that professional members of Council and committees, may spend time preparing for some Committee meetings that exceeds [three-two](#) hours. These Committee members will be compensated for that time according to this policy.

Eligible expenses are reimbursed to professional members of Council ~~and committees, and where applicable~~ staff members, when they are incurred while conducting College business.

Payments are made ~~on the basis of the rules and to~~ the rates outlined under Schedule 1 in this policy.

### Procedure

1. Claim(s) for honoraria and expenses are to be submitted to the College, on a completed honoraria and expense form (Appendix 1) within 30 calendar days of the claimed activity.

<sup>1</sup> Council members who are appointed by the Lieutenant Governor (i.e. public appointees) are paid by the government and as such the rules for their compensation and expenses are established and monitored by the Ministry of Health.

2. Claims should be submitted to the College's Manager, Finance and Office Administration.
3. Manager will confirm the claim with the related staff support that assists with oversight for the activity that resulted in the claim(s).
4. Once approved, the College will endeavor to pay claims within one (1) month of receiving them.
5. Any discrepancies between what this policy permits and claims will be addressed with the individual by the Manager, Finance and Office Administration and if not available, the Registrar.

NOTE: Claims for honoraria are considered ~~to be~~ taxable income by the Canada Revenue Agency and as such are processed through the College's payroll ~~office system~~. In keeping with Canada Revenue Agency Rules, the College will annually prepare and provide T4s/T4As to those who claim honoraria from the College.

### Interpretation

1. *Honoraria/Honorarium*: An honorarium is a payment for time spent on College-related business. Honoraria are composed of per diems and preparation time.
2. *Per Diem*: A per diem is a payment to someone for time spent working or attending meetings, training, and events for the College. Per diems are paid on an hourly or daily basis, consistent with Schedule 21 of this policy.
3. *Preparation Time*: Preparation time is a payment for time spent getting prepared for College-related business. Preparation time is paid on an hourly basis, consistent with Schedule 1 of this policy.

### Honoraria

#### General Principles

- a. A daily claim for honoraria may include any or all ~~of~~ per diems and/or preparation time in keeping with the rules and rates outlined in this policy.
- b. Honoraria will be paid to people who are requested by the College to attend a function for representation or education purposes.
- c. Honoraria rates are to be reviewed annually at the beginning of each fiscal year; any update will be communicated via email once new rates are established.

#### Per Diem

- a. Honoraria will be paid for the scheduled time of the meeting.
- ~~a-b. For in-person~~ Council and committee meetings<sup>2</sup> held in-person or virtually<sup>3</sup>, the full day per diem rate may be claimed.
- ~~b-c. For virtual~~ meetings<sup>3</sup> ~~(i.e. online, held via~~ teleconference), a total amount of \$187.50 may be a quarter day per diem rate may be claimed for the first two hours, and any hour or part thereof \$150.00 per hour, for every subsequent hour and a half the meeting continues. It is to be noted that teleconference meetings (either by phone or virtual) longer than 2-3 hours should rarely happen and should be scheduled as a regular committee meeting.

<sup>2</sup> This includes meeting of Committee panels, College working groups or task forces and any meeting that a member attends as a College representative.

<sup>3</sup> This also applies to members who attend a College in-person meeting virtually.

~~e.d.~~ Committee chairs<sup>4</sup> are paid a higher per diem rate when they are acting in the capacity of the chair at a meeting/event/activity.

~~e.e.~~ Per diem is paid in accordance with the rate section laid out in Schedule 1 of this policy.

#### Preparation Time

~~a.~~ The amount payable for preparation time per meeting is based on a fixed and an hourly rate as follows:

~~i.~~ The first two hours will be non-billable time.

~~ii.~~ Any additional hour or part thereof will be paid at the rate of \$150.00 per hour.

~~b.~~ In each month, the first 3 hours of preparation time for each of the first two meetings is non-compensable.

~~i.~~ Example 1: An ICRC Panel has a 400 page briefing book to read in preparation for an upcoming meeting. The Chair has estimated the time to read the book at approximately 4 hours. As this is the first meeting in the month of the Panel, the Committee members would be compensated for one hour of preparation time, in addition to the daily per diem paid for attendance at the meeting. Should a member attend more than 2 meetings in a month, then the preparation time would be compensated in full for that meeting.

~~ii.~~ Example 2: A QA Committee member is directed by the Committee to provide a Committee member review on a set of records. The Committee member spends 5 hours on the record review. The Chair approves the Committee Member be compensated for 2 hours of preparation time.

~~e.b.~~ This policy provides for an average of two (2) hours of preparation time that is non-billable. For any additional hours, the Chair of the committee will seek consensus from the committee members as to the average number of hours in excess of two (2) hours and everyone submits the same claim for preparation time, at the discretion and approval of the Chair. The discussion and consensus among committee members should take place and be confirmed at the end of every meeting. It is expected that the preparation time will be the same for everyone but is at the discretion of the Chair. Preparation time is approved by the Council/Committee Chair for each member of the Committee, based on the average time spent to review material.

~~f.c.~~ Preparation time is paid in accordance with the rate section laid out in Schedule 1 of this policy.

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#### Expenses<sup>5</sup>

##### General Principles

- a. The College expects Council and Committee members to make their hotel and travel arrangements as soon as possible after a meeting date has been confirmed ~~in order to~~ obtain the best price.
- b. Expenses submitted that are in excess of these guidelines ~~as a result~~ because of last-minute booking of travel and hotel arrangements may not be reimbursed.
- c. Detailed itemized invoices or receipts are required for all expense claims.<sup>6</sup>
- d. Barring exceptional circumstances, reimbursement for claimed amounts exceeding these

<sup>4</sup> This also applies to the College President when acting in their capacity.

<sup>5</sup> Where applicable, the expense guidelines may also be applicable to College staff members.

<sup>6</sup> Credit card receipts or statements do not provide sufficient detail to process expense claims.

guidelines may be denied.

*Travel*

- a. For trip durations (air, train) of under three hours, Economy-level fare selections are reimbursed. For trip durations over three hours, Premium Economy-level fare selections are reimbursed.
- b. In extenuating circumstances (i.e. poor weather) where travel plan adjustments may be necessary and incur additional costs, compensation will be considered for alternative travel arrangements.
- c. For travel within major urban centres, while it is preferred that public transportation be used, reasonable cab fare will be reimbursed for these trips. The College encourages the use of the Union Pearson Express train when travelling to and from the Toronto Pearson Airport.
- d. For travel by car, the College will reimburse \$0.485 per kilometer plus parking expenses for lots near the College, at the hotel or other such event/activity location.<sup>7</sup>
- e. Parking and traffic violations are the sole responsibility of the individual and will not be reimbursed by the College.

*Lodging*

- ~~a. The College secures a preferred corporate rate at a downtown hotel; Council and Committee members will be provided with the contact information in order to make their reservations.~~
- ~~b. a. If lodging at this [to be named] hotel is not available, then t~~The College will pay for a standard room at a hotel to a maximum of \$275 (excluding HST) per night.
- ~~e. b.~~ Exceptions may be allowed for periods of time where lodging availability is limited, or where travel plan adjustments are necessary due to weather related or other unexpected circumstances.

*Meals*

Breakfast  
 (Lunch)<sup>8</sup>  
 Dinner

**Coverage guideline  
 (excluding HST)**  
 up to \$30.00/meal  
 up to \$30.00/meal  
 up to \$60.00/meal

Please note that expenses for alcoholic beverages or spirits will not be reimbursed.

*Gratuities*

- a. Gratuities for lodging and transportation (i.e. taxis) should be included in the cost claimed along with the accompanying receipt.
- b. Gratuities for meals at a maximum of 18% may be claimed over and above the allowable coverage under such guidelines.

*Additional Expenses*

- a. For expenses not explicitly covered in this policy, the Audit/Finance/Risk Committee shall determine whether such an expense is compensable.

<sup>7</sup> A document (i.e. Google Maps, MapQuest, etc) outlining the route and kilometers travelled must be submitted in conjunction with this claim.

<sup>8</sup> Generally, lunch is included at College meetings and will only be reimbursed if not provided by the College.

### **Cancellation**

If a planned/scheduled College activity is cancelled and insufficient notice is provided, the College may pay some or all of the honoraria and will pay all non-refundable expenses.

If the activity is cancelled within 5 business days, the College will pay 50% of the honoraria and cover any expenses incurred. If the activity is cancelled within 3 business days, the College will pay 100% of the honoraria and cover any expenses incurred.

The per diem amount will be paid based on the time scheduled for the activity. Preparation time may also be payable given the circumstances and at the discretion of the Registrar.

### **Review**

In order to ensure and maintain currency, the Honoraria and Expense Guidelines for Professional Council and Committee Members policy will be reviewed annually by the College's Audit/Finance/Risk Committee.

Schedule 1

Honoraria (per diem & preparation time) for professional Council and Committee members:

| Per Diem– In Person <u>and Virtual</u> Meetings/Activities   |                                 |                                 |
|--|---------------------------------|---------------------------------|
|  | Member Rates                    | Chair Rates                     |
|  | \$750.00                        | \$1050.00                       |
| <del>Per Diem– Virtual</del> Meetings/Activities<br>( <del>Online or</del> Via Phone/Teleconference) |                                 |                                 |
| Time   | Member Rates                    | Chair Rates                     |
| <del>&lt;30 min.– Flat amount first -2 hrs.</del>  | \$187.50                        | \$262.50                        |
| <del>&gt;2 hrs.– 3.5 hrs</del><br>Any additional hour or part thereof – hourly rate                  | <del>\$375.00</del> 150.00      | <del>\$525.00</del> 150.00      |
| <del>&gt;3.5 hrs – 5.0 hrs.</del>  | <del>\$562.50</del>             | <del>\$787.50</del>             |
| <del>&gt;5.0 hrs</del>   | <del>\$750.00</del>             | <del>\$1050.00</del>            |
| Preparation Time   |                                 |                                 |
| Time   | Member Rate                     | Chair Rate                      |
| <del>Hourly–First two (2) hours</del>  | <del>\$93.75</del> Non-billable | <del>\$93.75</del> Non-billable |
| Additional time paid by the hour or part thereof – hourly rate                                       | \$150.00                        | \$150.00                        |

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## Policy

|                       |                      |                      |                  |
|-----------------------|----------------------|----------------------|------------------|
| <b>Type:</b>          | Finance              |                      |                  |
| <b>Name:</b>          | Honoraria & Expenses |                      |                  |
| <b>Status:</b>        | Draft                | <b>Version:</b>      | 2.0              |
| <b>Date Approved:</b> | September 27, 2019   | <b>Date Revised:</b> | November 6, 2020 |

### Purpose

The purpose of this policy is to outline the honoraria and expense coverage provided to professional Council and Committee members<sup>1</sup> for College work.

### Overview

Honoraria are paid to professional (optometrist) members of Council and committees (statutory, standing, ad-hoc) for participating in activities related to College business.

Such activities include:

- attending scheduled meetings/hearings (in-person, online or via teleconference);
- decision-writing;
- attending College-related education and training sessions; and
- participating in any other approved College event/activity.

Honoraria are also paid for time spent preparing for meetings. The College recognizes that professional members of Council and committees, may spend time preparing for some Committee meetings that exceeds two hours. These Committee members will be compensated for that time according to this policy.

Eligible expenses are reimbursed to professional members of Council committees and staff members when they are incurred while conducting College business.

Payments are made to the rates outlined under Schedule 1 in this policy.

### Procedure

1. Claim(s) for honoraria and expenses are to be submitted to the College, on a completed honoraria and expense form (Appendix 1) within 30 calendar days of the claimed activity.

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<sup>1</sup> Council members who are appointed by the Lieutenant Governor (i.e. public appointees) are paid by the government and as such the rules for their compensation and expenses are established and monitored by the Ministry of Health.

2. Claims should be submitted to the College's Manager, Finance and Office Administration.
3. Manager will confirm the claim with the related staff support that assists with oversight for the activity that resulted in the claim(s).
4. Once approved, the College will endeavor to pay claims within one (1) month of receiving them.
5. Any discrepancies between what this policy permits and claims will be addressed with the individual by the Manager, Finance and Office Administration and if not available, the Registrar.

NOTE: Claims for honoraria are considered taxable income by the Canada Revenue Agency and as such are processed through the College's payroll system. In keeping with Canada Revenue Agency Rules, the College will annually prepare and provide T4s/T4As to those who claim honoraria from the College.

### **Interpretation**

1. *Honoraria/Honorarium*: An honorarium is a payment for time spent on College-related business. Honoraria are composed of per diems and preparation time.
2. *Per Diem*: A per diem is a payment to someone for time spent working or attending meetings, training, and events for the College. Per diems are paid on an hourly or daily basis, consistent with Schedule 1 of this policy.
3. *Preparation Time*: Preparation time is a payment for time spent getting prepared for College-related business. Preparation time is paid on an hourly basis, consistent with Schedule 1 of this policy.

### **Honoraria**

#### *General Principles*

- a. A daily claim for honoraria may include any or all per diems and/or preparation time in keeping with the rules and rates outlined in this policy.
- b. Honoraria will be paid to people who are requested by the College to attend a function for representation or education purposes.
- c. Honoraria rates are to be reviewed annually at the beginning of each fiscal year; any update will be communicated via email once new rates are established.

#### *Per Diem*

- a. Honoraria will be paid for the scheduled time of the meeting.
- b. For Council and committee meetings<sup>2</sup> held in-person or virtually<sup>3</sup>, the full day per diem rate may be claimed
- c. For meetings<sup>3</sup> held via teleconference, a total amount of \$187.50 may be claimed for the first two hours, and any hour or part thereof above the first two hours will be paid at the rate of \$150.00 per hour. It is to be noted that teleconference meetings (either by phone or virtual) longer than 2-3 hours should rarely happen and should be scheduled as a regular committee meeting.
- d. Committee chairs<sup>4</sup> are paid a higher per diem rate when they are acting in the capacity of the chair at a meeting/event/activity.

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<sup>2</sup> This includes meeting of Committee panels, College working groups or task forces and any meeting that a member attends as a College representative.

<sup>3</sup> This also applies to members who attend a College in-person meeting virtually.

<sup>4</sup> This also applies to the College President when acting in their capacity.

- e. Per diem is paid in accordance with the rate section laid out in Schedule 1 of this policy.

#### *Preparation Time*

- a. The amount payable for preparation time per meeting is based on a fixed and an hourly rate as follows:
  - i. The first two hours will be non-billable time.
  - ii. Any additional hour or part thereof will be paid at the rate of \$150.00 per hour.
- b. This policy provides for an average of two (2) hours of preparation time that is non-billable. For any additional hours, the Chair of the committee will seek consensus from the committee members as to the average number of hours in excess of two (2) hours and everyone submits the same claim for preparation time, at the discretion and approval of the Chair. The discussion and consensus among committee members should take place and be confirmed at the end of every meeting. It is expected that the preparation time will be the same for everyone but is at the discretion of the Chair. .
- c. Preparation time is paid in accordance with the rate section laid out in Schedule 1 of this policy.

#### **Expenses<sup>5</sup>**

##### *General Principles*

- a. The College expects Council and Committee members to make their hotel and travel arrangements as soon as possible after a meeting date has been confirmed to obtain the best price.
- b. Expenses submitted that are in excess of these guidelines because of last-minute booking of travel and hotel arrangements may not be reimbursed.
- c. Detailed itemized invoices or receipts are required for all expense claims.<sup>6</sup>
- d. Barring exceptional circumstances, reimbursement for claimed amounts exceeding these guidelines may be denied.

##### *Travel*

- a. For trip durations (air, train) of under three hours, Economy-level fare selections are reimbursed. For trip durations over three hours, Premium Economy-level fare selections are reimbursed.
- b. In extenuating circumstances (i.e. poor weather) where travel plan adjustments may be necessary and incur additional costs, compensation will be considered for alternative travel arrangements.
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*Lodging*

- a. The College will pay for a standard room at a hotel to a maximum of \$275 (excluding HST) per night.
- b. Exceptions may be allowed for periods of time where lodging availability is limited, or where travel plan adjustments are necessary due to weather related or other unexpected circumstances.

*Meals*

Breakfast  
 (Lunch)<sup>8</sup>  
 Dinner

**Coverage guideline  
(excluding HST)**

up to \$30.00/meal  
 up to \$30.00/meal  
 up to \$60.00/meal

Please note that expenses for alcoholic beverages or spirits will not be reimbursed.

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- a. Gratuities for lodging and transportation (i.e. taxis) should be included in the cost claimed along with the accompanying receipt.
- b. Gratuities for meals at a maximum of 18% may be claimed over and above the allowable coverage under such guidelines.

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- a. For expenses not explicitly covered in this policy, the Audit/Finance/Risk Committee shall determine whether such an expense is compensable.

**Cancellation**

If a planned/scheduled College activity is cancelled and insufficient notice is provided, the College may pay some or all the honoraria and will pay all non-refundable expenses.

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**Review**

To ensure and maintain currency, the Honoraria and Expense Guidelines for Professional Council and Committee Members policy will be reviewed annually by the College’s Audit/Finance/Risk Committee.

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**Schedule 1**

Honoraria (per diem & preparation time) for professional Council and Committee members:

| <b>Per Diem– In Person and Virtual Meetings/Activities</b>     |                     |                    |
|--|---------------------|--------------------|
|  | <i>Member Rates</i> | <i>Chair Rates</i> |
|  | \$750.00            | \$1050.00          |
| <b>Meetings/Activities Via Phone/Teleconference)</b>           |                     |                    |
| <i>Time</i>  | <i>Member Rates</i> | <i>Chair Rates</i> |
| Flat amount first 2 hrs.                                       | \$187.50            | \$262.50           |
| Any additional hour or part thereof – hourly rate              | \$150.00            | \$150.00           |
|  |                     |                    |
| <b>Preparation Time</b>  |                     |                    |
| <i>Time</i>  | <i>Member Rate</i>  | <i>Chair Rate</i>  |
| First two (2) hours  | Non-billable        | Non-billable       |
| Additional time paid by the hour or part thereof – hourly rate | \$150.00            | \$150.00           |

## BRIEFING NOTE

Council Meeting – December 2020

### Subject

Draft Budget 2021

### Background

The College's draft Budget for the fiscal year 2021 is presented for review and approval.

### Decision(s) for Council

To approve the College's Budget for the fiscal year January 1, 2021 to December 31, 2021.

### Contact

- Deborah McKeon, Manager, Finance and Office Administration

College of Optometrists of Ontario  
 Budget vs Actuals Q3 YTD January 1, 2020 to September 30, 2020  
 Draft Budget 2021

AFR Committee Meeting - November 17, 2020

|   | Budget vs Actuals Q3 YTD January 1 - September 30, 2020 |                  |                                |              | For comparison:                               |                            |
|---|---|------------------|--------------------------------|--------------|---|----------------------------|
|   | Actual  | Budget           | Total over /<br>(under) Budget | % Variance   | Budget 2020                                   | Preliminary<br>Budget 2021 |
| <b>Income</b>                                       |   |                  |                                |              |   |                            |
| <b>4000 REVENUE</b>                                 |   |                  |                                |              | <b>4000 REVENUE</b>                           |                            |
| 4100 Registrants Fees                               | 1,675,263   | 1,864,065        | (188,802)                      | (10%)        | 2,485,420                                     | 2,589,341                  |
| 4200 Professional Corporation Renewal Fees          | 106,953   | 198,330          | (91,377)                       | (46%)        | 264,440                                       | 230,340                    |
| 4300 Professional Corporation Application Fees      | 16,436  | 44,100           | (27,664)                       | (63%)        | 58,800  | 39,776                     |
| 4500 Miscellaneous Registrants Fees                 | 358   | 2,250            | (1,892)                        | (84%)        | 3,000   | 1,000                      |
| <b>Total 4000 REVENUE</b>                           | <b>1,799,010</b>  | <b>2,108,745</b> | <b>(309,735)</b>               | <b>(15%)</b> | <b>2,811,660</b>                              | <b>2,860,457</b>           |
| <b>5000 COMMITTEES AND COLLEGE ACTIVITIES</b>       |   |                  |                                |              | <b>5000 COMMITTEES AND COLLEGE ACTIVITIES</b> |                            |
| 5001 Council  | 53,037  | 96,000           | (42,963)                       | (45%)        | 128,000                                       | 52,000                     |
| 5002 Council Training                               | 11,000  | 22,500           | (11,500)                       | (51%)        | 30,000  | 10,000                     |
| 5003 Discipline                                     | 17,714  | 48,750           | (31,036)                       | (64%)        | 65,000  | 65,000                     |
| 5004 Executive                                      | 20,132  | 9,000            | 11,132                         | 124%         | 12,000  | 11,200                     |
| 5005 President Stipend                              | 15,000  |                  |                                |              |   | 18,000                     |
| 5006 ICRC   | 26,736  | 67,500           | (40,764)                       | (60%)        | 90,000  | 85,500                     |
| 5007 Patient Relations                              | 2,327   | 15,000           | (12,673)                       | (84%)        | 20,000  | 17,500                     |
| 5008 Quality Assurance                              | 32,306  | 150,000          | (117,694)                      | (78%)        | 200,000                                       | 164,750                    |
| 5009 QA Assessments Recoverable                     | (6,642)   | (3,000)          | (3,642)                        | 121%         | (4,000)                                       | (7,200)                    |
| 5010 Registration                                   | 14,347  | 24,900           | (10,553)                       | (42%)        | 33,200  | 23,250                     |
| 5015 Audit Finance Risk (AFR)                       | 5,250   | 15,000           | (9,750)                        | (65%)        | 20,000  | 13,500                     |
| 5020 Governance and HR                              | 9,338   | 33,750           | (24,412)                       | (72%)        | 45,000  | 28,500                     |
| 5025 Quality Assurance - Clinical Practice Panel    | 10,683  | 22,500           | (11,817)                       | (53%)        | 30,000  | 26,000                     |
| 5026 Quality Assurance - Subcommittee (QASC)        |   |                  |                                |              | 0   | 12,000                     |
| 5030 Strategic Planning                             | 39,225  | 30,000           | 9,225                          | 31%          | 40,000  | 0                          |
| 5100 Stakeholder Engagement                         | 17,336  | 30,000           | (12,664)                       | (42%)        | 40,000  | 30,000                     |
| 5110 FORAC Contribution                             | 26,440  | 19,500           | 6,940                          | 36%          | 26,000  | 26,000                     |
| 5115 Medals and Presentations                       | 0   | 3,000            | (3,000)                        | (100%)       | 4,000   | 4,000                      |
| 5120 Memberships (FHRCO, etc.)                      | 8,400   | 18,750           | (10,350)                       | (55%)        | 25,000  | 10,000                     |
| <b>Total 5000 COMMITTEES AND COLLEGE ACTIVITIES</b> | <b>302,629</b>  | <b>603,150</b>   | <b>(300,521)</b>               | <b>(50%)</b> | <b>804,200</b>                                | <b>590,000</b>             |
| <b>6000 EXPENSES</b>                                |   |                  |                                |              | <b>6000 EXPENSES</b>                          |                            |
| 6010 Accounting and Audit                           | 4,500   | 22,125           | (17,625)                       | (80%)        | 29,500  | 17,000                     |
| 6020 Bank and Service Fees                          | 3,345   | 48,750           | (45,405)                       | (93%)        | 65,000  | 65,000                     |

College of Optometrists of Ontario  
 Budget vs Actuals Q3 YTD January 1, 2020 to September 30, 2020  
 Draft Budget 2021

AFR Committee Meeting - November 17, 2020

|  | Budget vs Actuals Q3 YTD January 1 - September 30, 2020 |                |                                |              | For comparison: |                            |
|--|---|----------------|--------------------------------|--------------|-----------------|----------------------------|
|  | Actual  | Budget         | Total over /<br>(under) Budget | % Variance   | Budget 2020     | Preliminary<br>Budget 2021 |
| 6030 Communications and Design           | 2,507   | 7,500          | (4,993)                        | (67%)        | 10,000          | 8,000                      |
| 6040 Deliveries and Postage              | 2,365   | 12,375         | (10,010)                       | (81%)        | 16,500          | 3,500                      |
| 6050 Depreciation                        | 0   | 37,500         | (37,500)                       | (100%)       | 50,000          | 25,000                     |
| 6060 Dues and Subscriptions              | 3,722   | 338            | 3,385                          | 1003%        | 450             | 1,300                      |
| 6070 Equipment and Maintenance           | 22,150  | 31,875         | (9,725)                        | (31%)        | 30,000          | 25,000                     |
| 6080 Equipment Lease                     | 8,306   | 11,250         | (2,944)                        | (26%)        | 15,000          | 15,000                     |
| 6090 Insurance                           | 2,352   | 4,875          | (2,523)                        | (52%)        | 6,500           | 6,955                      |
| 6100 Investment Management Fees          | 36,920  | 33,750         | 3,170                          | 9%           | 45,000          | 45,000                     |
| 6105 E-Learning Module Development       | 15,000  | 18,750         | (3,750)                        | (20%)        | 25,000          | 25,000                     |
| 6110 Jurisprudence Exam Delivery         | 7,957   | 4,050          | 3,907                          | 96%          | 5,400           | 14,360                     |
| 6114 Legal - Corporate                   | 81,798  | 3,000          | 78,798                         | 2627%        | 4,000           | 29,000                     |
| 6115 Legal - General                     | 702   | 26,250         | (25,548)                       | (97%)        | 35,000          | 2,500                      |
| 6116 Legal - Discipline                  | 55,142  | 168,750        | (113,608)                      | (67%)        | 225,000         | 60,000                     |
| 6117 Legal - Discipline Cost Recoverable | (12,415)  | (37,500)       | 25,085                         | (67%)        | (50,000)        | (15,000)                   |
| 6118 Legal and Investigations - ICRC     | (1,906)   | 37,500         | (39,406)                       | (105%)       | 50,000          | 36,000                     |
| 6120 Legal - Registration                | 4,057   | 11,250         | (7,193)                        | (64%)        | 15,000          | 10,000                     |
| 6130 OE Tracker                          | 52,565  | 42,000         | 10,565                         | 25%          | 56,000          | 51,383                     |
| 6140 Office Supplies                     | 3,448   | 20,625         | (17,177)                       | (83%)        | 40,000          | 20,000                     |
| 6145 Photocopies and Printing            | 460   | 1,875          | (1,415)                        | (75%)        | 2,500           | 1,000                      |
| 6150 Professional Fees - Consulting      | 48,361  | 41,250         | 7,111                          | 17%          | 55,000          | 35,000                     |
| 6160 Rent and Occupancy Costs            | 127,532   | 116,250        | 11,282                         | 10%          | 155,000         | 155,546                    |
| 6170 Research                            | 15,000  | 0              | 15,000                         | 0%           | 0               | 0                          |
| 6180 Telephone & Internet                | 7,756   | 7,500          | 256                            | 3%           | 10,000          | 10,000                     |
| Exchange Gain or Loss                    | 64  | 0              | 64                             | 0%           | 0               | 250                        |
| <b>Sub-total Expenses</b>                | <b>491,687</b>  | <b>671,888</b> | <b>(180,201)</b>               | <b>(27%)</b> | <b>895,850</b>  | <b>646,794</b>             |
| <b>6500 IT</b>                           |   |                |                                |              | <b>6500 IT</b>  |                            |
| 6510 Hosting and Infrastructure Services | 33,233  | 41,775         | (8,542)                        | (20%)        | 55,700          | 46,350                     |
| 6520 Hardware Maintenance                | 800   | 4,800          | (4,000)                        | (83%)        | 6,400           | 1,000                      |
| 6530 Software Maintenance                | 19,492  | 27,866         | (8,374)                        | (30%)        | 36,010          | 27,192                     |
| 6540 Projects and Contingencies          | 42,994  | 55,500         | (12,506)                       | (23%)        | 74,000          | 29,750                     |
| <b>Total 6500 IT</b>                     | <b>96,519</b>   | <b>129,941</b> | <b>(33,422)</b>                | <b>(26%)</b> | <b>172,110</b>  | <b>104,292</b>             |

**College of Optometrists of Ontario**  
**Budget vs Actuals Q3 YTD January 1, 2020 to September 30, 2020**  
**Draft Budget 2021**

AFR Committee Meeting - November 17, 2020

|  | Budget vs Actuals Q3 YTD January 1 - September 30, 2020 |                  |                                |              | For comparison:                     |                            |
|--|---|------------------|--------------------------------|--------------|-------------------------------------|----------------------------|
|  | Actual  | Budget           | Total over /<br>(under) Budget | % Variance   | Budget 2020                         | Preliminary<br>Budget 2021 |
| <b>7000 Staff Costs</b>                    |   |                  |                                |              | <b>7000 Staff Costs</b>             |                            |
| 7010 Salaries                              | 994,991   | 873,511          | 121,480                        | 14%          | 1,164,681                           | 1,282,187                  |
| 7011 COVID-19 Wage Subsidy - Payroll Taxes | (25,000)  | 0                | (25,000)                       | 0%           | 0                                   | 0                          |
| <b>Total 7010 Salaries</b>                 | <b>969,991</b>  | <b>873,511</b>   | <b>96,480</b>                  | <b>11%</b>   | <b>1,164,681</b>                    | <b>1,282,187</b>           |
| <b>7015 Benefits &amp; Training</b>        |   |                  |                                |              | <b>7015 Benefits &amp; Training</b> |                            |
| 7020 CPP Expense                           | 30,825  | 30,582           | 243                            | 1%           | 41,136                              | 32,492                     |
| 7021 CPP Expense - Committee Members       | 6,892   | 0                | 6,892                          | 0%           | 0                                   | 8,000                      |
| 7025 EI Expense                            | 14,535  | 12,747           | 1,788                          | 14%          | 17,000                              | 18,275                     |
| 7030 EHT                                   | 1,298   | 0                | 1,298                          | 0%           | 0                                   | 15,350                     |
| 7031 EHT Expense - Committee Members       | 215   | 0                | 215                            | 0%           | 0                                   | 11,700                     |
| 7100 Group Health Benefits                 | 53,760  | 65,322           | (11,562)                       | (18%)        | 87,096                              | 87,100                     |
| 7101 Group Health-Taxable Benefits         | 0   | 0                | 0                              | 0%           | 0                                   | 0                          |
| 7110 RRSP Employer Contribution            | 22,055  | 26,713           | (4,657)                        | (17%)        | 35,617                              | 26,382                     |
| 7120 Staff Appreciation                    | 2,451   | 3,750            | (1,299)                        | (35%)        | 5,000                               | 3,500                      |
| 7130 Staff Training                        | 3,861   | 15,000           | (11,139)                       | (74%)        | 20,000                              | 20,000                     |
| <b>Total 7015 Benefits &amp; Training</b>  | <b>135,892</b>  | <b>154,114</b>   | <b>(18,221)</b>                | <b>(12%)</b> | <b>205,849</b>                      | <b>222,799</b>             |
| <b>Total 7000 Staff Costs</b>              | <b>1,105,883</b>  | <b>1,027,625</b> | <b>78,259</b>                  | <b>8%</b>    | <b>1,370,530</b>                    | <b>1,504,986</b>           |
| <b>Total Expenses</b>                      | <b>1,996,719</b>  | <b>2,432,603</b> | <b>(435,885)</b>               | <b>(18%)</b> | <b>3,242,690</b>                    | <b>2,846,071</b>           |
| <b>Net Revenue over Expenses (Loss)</b>    | <b>(197,709)</b>  | <b>(323,858)</b> | <b>126,149</b>                 | <b>(39%)</b> | <b>-431,030</b>                     | <b>14,386</b>              |

| <b>Committee Allowances and Contingencies - Unrestricted Funds</b> |                |
|--|----------------|
| <b>Committee Allowances:</b>                                       |                |
| 1. Registration Committee - support for IOGEE 2021                 | 60,000         |
| 2. Patient Relations Committee - access to therapy funds           | 50,000         |
| 3. Committee Allowances - 10% overall                              | 60,000         |
| 4. Stakeholder Engagement & Strategic Plan Implementation          | 20,000         |
| 5. ICRC - Investigation costs - 20 cases from 2020-catch up        | 20,000         |
|  | <b>210,000</b> |
| <b>Special Projects:</b>   |                |
| 5. Communications Project  | 50,000         |
| 6. IT - Visual Antidote - online application                       | 40,425         |

**College of Optometrists of Ontario**  
**Budget vs Actuals Q3 YTD January 1, 2020 to September 30, 2020**  
**Draft Budget 2021**

AFR Committee Meeting - November 17, 2020

|  | Budget vs Actuals Q3 YTD January 1 - September 30, 2020 |        |                                |            | For comparison: |                            |
|--|---|--------|--------------------------------|------------|-----------------|----------------------------|
|  | Actual  | Budget | Total over /<br>(under) Budget | % Variance | Budget 2020     | Preliminary<br>Budget 2021 |
| 7. IT - Multifactor Authentication                       | 7,000   |        |                                |            |                 |                            |
| 8. IT - Document Management Appln                        | 4,125   |        |                                |            |                 |                            |
|  | <b>101,550</b>  |        |                                |            |                 |                            |
| <b>Contingencies:</b>                                    |   |        |                                |            |                 |                            |
| 9. Legal - Discipline - Potential Lawsuit                | 70,000  |        |                                |            |                 |                            |
| 10. Pay Equity Provision                                 | 65,000  |        |                                |            |                 |                            |
| 11. IT - Equipment                                       | 5,000   |        |                                |            |                 |                            |
| 12. E-learning module - additional one if approved       | 25,000  |        |                                |            |                 |                            |
|  | <b>165,000</b>  |        |                                |            |                 |                            |
| <b>Total unrestricted funds provisionally set aside:</b> | <b>476,550</b>  |        |                                |            |                 |                            |

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# 8-10 / OTHER MATTERS

8. List of Acronyms

9. Dates of Upcoming Council Meetings

- a. January 2021 - TBA
- b. Friday, March 26, 2021
- c. Friday, June 18, 2021
- d. Friday, September 17, 2021
- e. Friday, December 10, 2021

10. Adjournment

## List of Acronyms Used by the College of Optometrists of Ontario

| Acronym | Name   | Description  |
|---------|--|--|
| AAO     | American Academy of Optometry                  | Organization whose goal is to maintain and enhance excellence in optometric practice   |
| ACO     | Alberta College of Optometrists                | Regulates optometrists in Alberta  |
| ACOE    | Accreditation Council on Optometric Education  | A division of AOA Accredits optometry schools in US and Canada Graduates of these schools may register in Ontario without additional education         |
| ADR     | Alternative Dispute Resolution                 | An alternate process that may be used, where appropriate, to resolve some complaints   |
| AGRE    | Advisory Group for Regulatory Excellence       | A group of six colleges (medicine, dentistry, nursing, physiotherapy, pharmacy and optometry) that provides leadership in regulatory matters           |
| AIT     | Agreement on Internal Trade                    | Federal/Provincial/Territorial agreement intended to foster mobility of workers  |
| AOA     | American Optometric Association                | Main professional association for optometrists in the US   |
| ARBO    | Association of Regulatory Boards of Optometry  | Association of optometric regulators including, US, Canada, Australia and New Zealand  |
| BV      | Binocular Vision                               | The assessment of the relationship and coordination of the two eyes  |
| CACO    | Canadian Assessment of Competency in Optometry | Canadian entry-to-practice examination for optometry-administered by CEO-ECO to 2017   |
| CAG     | Citizen's Advisory Group                       | A forum for patients and health-care practitioners to discuss issues of mutual concern   |
| CAO     | Canadian Association of Optometrists           | Represents the profession of optometry in Canada; its mission is to advance the quality, availability, and accessibility of eye and vision health care |
| CAOS    | Canadian Association of Optometry Students     | The Canadian optometry student association with chapters in both Waterloo and Montreal   |
| CE      | Continuing Education                           | Courses, programs, or organized learning experiences usually taken after a degree is obtained to enhance personal or professional goals                |
| CEO-ECO | Canadian Examiners in Optometry                | Former name of OEBC; administered the CACO exam on behalf of the provincial and territorial optometric regulators (see OEBC)                           |
| CJO     | Canadian Journal of Optometry                  | Journal published by CAO whose mandate is to help optometrists build and manage a successful practice  |

## List of Acronyms Used by the College of Optometrists of Ontario

| Acronym | Name  | Description  |
|---------|---|--|
| CLEAR   | Council on Licensure Evaluation and Regulation            | International body of regulatory boards – mainly US and Canadian members   |
| CMPA    | Canadian Medical Protective Association                   | Professional liability insurer for physicians  |
| CNAR    | Canadian Network of Agencies for Regulation               |  |
| CNCA    | <i>Canada Not-for-profit Corporation Corporations Act</i> |  |
| CNIB    | Canadian National Institute for the Blind                 | A voluntary, non-profit rehabilitation agency that provides services for people who are blind, visually impaired and deaf-blind                            |
| CNO     | College of Nurses of Ontario                              | Regulates nurses in Ontario  |
| COBC    | College of Optometrists of British Columbia               | Regulates optometrists in British Columbia   |
| COEC    | Canadian Optometric Evaluation Committee                  | Committee of FORAC that assesses the credentials of internationally educated optometrists who wish to practice in Canada                                   |
| COI     | Conflict of Interest                                      | Situation in which someone in a position of trust has competing professional and personal interests  |
| COO     | College of Opticians of Ontario                           | A self-governing college that registers and regulates opticians in Ontario<br><b>Note:</b> the College of Optometrists of Ontario does not have an acronym |
| COPE    | Council on Optometric Practitioner Education              | Accredits continuing education on behalf of optometric regulatory boards   |
| COS     | Canadian Ophthalmological Society                         | Society whose mission is to assure the provision of optimal eye care to Canadians  |
| CPD     | Continuing Professional Development                       | A quality assurance program  |
| CPP     | Clinical Practice Panel                                   | A panel of the Quality Assurance Committee that considers issues of clinical practice and updates the OPR  |
| CPSO    | College of Physicians and Surgeons of Ontario             | A self-governing college as defined by the <i>Regulated Health Professions Act</i>   |
| CRA     | Complete Record Assessment                                | A component of the College's practice assessment process of the Quality Assurance program  |
| DAC     | Diabetes Action Canada                                    |  |
| DFE     | Dilated Fundus Examination                                | Eye health exam conducted after dilating pupils with drops   |

## List of Acronyms Used by the College of Optometrists of Ontario

| Acronym     | Name  | Description   |
|-------------|---|---|
| DPA         | Diagnostic Pharmaceutical Agents                          | Drugs used by optometrists in practice to evaluate systems of the eye and vision  |
| EEOC        | Evaluating Exam Oversight Committee                       | Committee that oversees the Internationally Graduated Optometrists Evaluating Exam (IGOEE) administered by Touchstone Institute   |
| EHCO        | Eye Health Council of Ontario                             | A group made up of optometrists and ophthalmologists who collaborate on issues of mutual interest   |
| ÉOUM        | École d'optométrie-Université de Montréal                 | School of optometry at the University of Montreal-teaches optometry in French Accredited by ACOE  |
| EPSO        | Eye Physicians and Surgeons of Ontario                    | OMA Section of Ophthalmology  |
| ETP         | Entry-to-Practice   | Describes the level of competency necessary for registration to practise the profession   |
| FAAO        | Fellow of the American Academy of Optometry               | Designation issued by AAO following evaluation against standards of professional competence   |
| FHRCO       | Federation of Health Regulatory Colleges of Ontario       | Comprises of the 26 health regulatory colleges in Ontario   |
| FORAC-FAROC | Federation of Optometric Regulatory Authorities of Canada | Comprised of 10 national optometric regulators Formerly knowns as CORA  |
| HPARB       | Health Professions Appeal and Review Board                | Tribunal whose main responsibility is to review decisions made by College ICRC or registration committees when an appeal is made by either the complainant or member, or applicant in the case of a registration appeal |
| HPPC        | Health Professions Procedural Code                        | Schedule 2 to the <i>Regulated Health Professions Act, 1991</i>   |
| HPRAC       | Health Professions Regulatory Advisory Council            | Provides independent policy advice to the Minister of Health and Long-Term Care on matters related to the regulation of health professions in Ontario   |
| HSARB       | Health Services Appeal and Review Board                   | Created by the <i>Ministry of Health Appeal and Review Boards Act, 1998</i> , decisions of the ORC are heard here   |
| HSPTA       | <i>The Health Sector Payment Transparency Act, 2017</i>   | An Act that requires industry to disclose transfers of value to health care professionals   |
| ICRC        | Inquiries Complaints and Reports Committee                | The ICRC is the statutory committee responsible for the investigation and disposition of reports and complaints filed with the College about the conduct of an optometrist  |

## List of Acronyms Used by the College of Optometrists of Ontario

| Acronym         | Name  | Description   |
|-----------------|---|---|
| IOBP            | International Optometric Bridging Program             | A program to assist international graduates in meeting the academic equivalency requirement for registration and housed at the University of Waterloo |
| IGOEE           | Internationally Graduated Optometrist Evaluating Exam | Developed and administered by Touchstone Institute on behalf of FORAC   |
| IOG             | International Optometry Graduates                     | Optometry graduates who have received their education outside North America   |
| MOHLTC (or MOH) | Ministry of Health and Long-Term Care                 | Responsible for administering the health care system and providing services to the Ontario public   |
| MOU             | Memorandum of Understanding                           |   |
| NBAO            | New Brunswick Association and College of Optometrists | New Brunswick Association and College of Optometrists   |
| NBEO            | National Board of Examiners in Optometry              | Entry to practice examination for all US states Also accepted in BC and QC  |
| NCP             | National Competency Profile                           | Articulates the requirements established by the profession upon which the blueprint for the OEBC exam is based  |
| NLCO            | Newfoundland and Labrador College of Optometrists     | Regulates optometrists in Newfoundland and Labrador   |
| NSCO            | Nova Scotia College of Optometrists                   | Regulates optometrists in Nova Scotia   |
| OAO             | Ontario Association of Optometrists                   | The association that looks after the interests of optometrists in Ontario   |
| OCP             | Ontario College of Pharmacists                        | Regulates pharmacists, pharmacies and pharmacy technicians in Ontario   |
| OD              | Doctor of Optometry Degree                            | Optometrists' professional degree in North America  |
| ODSP            | Ontario Disability Support Program                    | Offers financial assistance to Ontarians with disabilities who qualify  |
| OEBC-BEOC       | Optometry Examining Board of Canada                   | Administers the national standards assessment exam on behalf of the provincial and territorial optometric regulators                                  |
| OFC             | Office of the Fairness Commissioner of Ontario        | The OFC ensures that certain regulated professions in Ontario have registration practices that are transparent, objective, impartial and fair         |
| OLF             | Optometric Leaders' Forum                             | Annual meeting of CAO, provincial associations and regulators   |
| OMA             | Ontario Medical Association                           | The association that looks after the interests of medical practitioners   |

## List of Acronyms Used by the College of Optometrists of Ontario

| Acronym  | Name  | Description   |
|----------|---|---|
| OOQ      | Ordre des optométristes du Québec                       | Regulates optometrists in Quebec  |
| OPR      | Optometric Practice Reference                           | A College document provided to members and available to the public providing principles of Standards of Practice and Clinical Guidelines in two separate documents  |
| OSCE     | Objective Structured Clinical Examination               | An objective clinical exam; part of the OEBC exam   |
| PEICO    | PEI College of Optometrists                             | The optometric regulatory college in Prince Edward Island   |
| PHIPA    | <i>Personal Health Information Protection Act</i>       | Provincial act that keeps personal health information of patients private, confidential and secure by imposing rules relating to its collection, use and disclosure   |
| PLA      | Prior learning assessment                               | Formerly part of the IOBP to ascertain the candidate's current knowledge in optometry; replaced by IOGEE in 2015  |
| PRC      | Patient Relations Committee                             | Promotes awareness among members and the public of expectations placed upon optometrists regarding sexual abuse of patients; also deals with issues of a broader nature relating to members' interactions with patients |
| QA (QAC) | Quality Assurance Committee                             | A statutory committee charged with the role of proactively improving the quality of care by regulated health professionals  |
| RCDSO    | Royal College of Dental Surgeons                        | Regulates dentists in Ontario   |
| RHPA     | <i>Regulated Health Professions Act</i>                 | An act administered by the Minister of Health, ensuring that professions are regulated and coordinated in the public interest by developing and maintaining appropriate standards of practice                           |
| SAO      | Saskatchewan Association of Optometrists                | Also functions as the regulatory College in Saskatchewan  |
| SCERP    | Specified Continuing Educational or Remediation Program | A direction to an optometrist by the ICRC to complete remediation following a complaint or report   |
| SRA      | Short Record Assessment                                 | A component of the College's practice assessment process of the Quality Assurance program   |
| SOP      | Standards of Practice                                   | Defined by the profession based on peer review, evidence, scientific knowledge, social expectations, expert opinion and court decision  |
| TPA      | Therapeutic Pharmaceutical Agent                        | Drug Generally this term is used when describing drugs that may be prescribed by optometrists for the treatment of conditions of the eye and vision system  |

## List of Acronyms Used by the College of Optometrists of Ontario

| Acronym | Name  | Description  |
|---------|---|--|
| VIC     | Vision Institute of Canada                                    | A non-profit institute functioning as a secondary referral center for optometric services located in Toronto   |
| VCC     | Vision Council of Canada                                      | A non-profit association representing the retail optical industry in Canada, with members operating in all Canadian provinces and US states                            |
| WCO     | World Council of Optometry                                    | International advocacy organization for world optometry – assists optometrists in becoming regulated where they are not  |
| WOVS    | University of Waterloo School of Optometry and Vision Science | The only school of optometry in Canada that provides education in English<br>Accredited by ACOE; graduates are granted an OD degree; also has Masters and PhD programs |

Updated June 2018